2026 Budget

PENN HARRIS MADISON SM
SCHOOL CORPORATION

August 4, 2025

Business Office

- Excellent Business Office Staff
- Budget
  - Assumptions Guide our projections
  - Tremendous Help
    - Dr. Tom Keeley
    - Lisa Zachary
    - Debbie Pletcher / Donna Maggart

Objective and Goal

- **Objective:** Maintain expenses within revenue streams provided.
- **Goal:** Focus on programs and services for student achievement while providing a competitive compensation package for all employees.

Purpose of the Public Work Session

- Share 2026 Changes
- Review Budgets
- Discuss Next Steps

2026 Funds

- Education Fund
- Operations Fund
- Debt Service
- Rainy Day

Education Fund

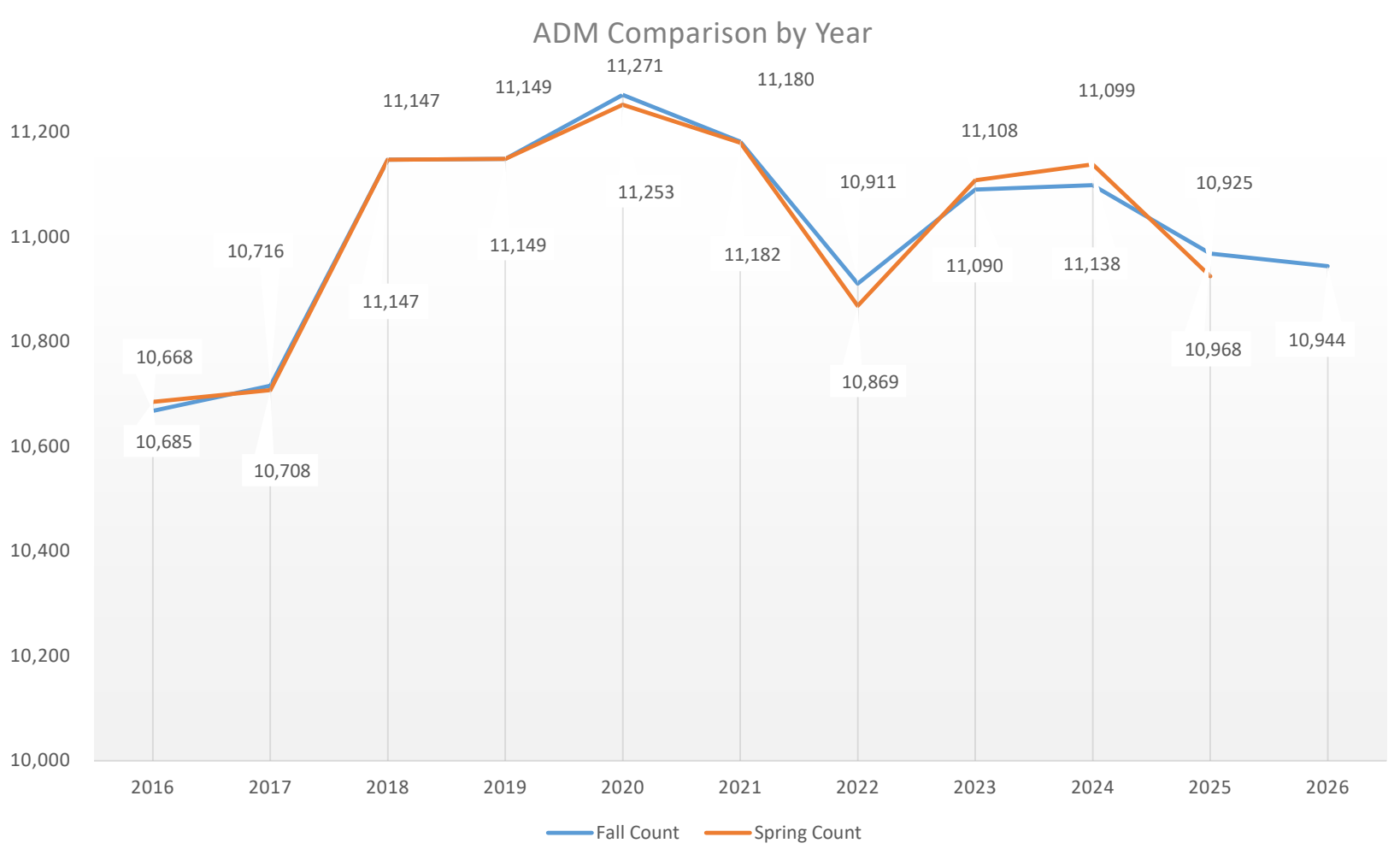
Ed. Fund Assumptions

- ADM steady: 10,944 includes virtual
- Two Student Count Days
- Other Student Counts Constant
- Revenue for July-Dec 25 Constant
- 3.25% Salary increases for 2025-2026
- Health Insurance Recommendations

Education Fund Revenue

State Funding Formula – Fiscal Year

- Basic Tuition Support W/Complexity
  - $7,270 (+$316) per ADM / 85% ($6,225) Virtual. (Avg. per student with complexity index)
- Academic Performance Grant: $484,624
- Special Education (Exceptional Ed) $6.7M
- Career & Tech. Education (Vocational) $2.1M
- NESP $173K


ADM Comparison by Year
11,200
11,000
10,800
10,600
10,400
10,200
10,000
10,668
10,685
10,716
10,708
11,147
11,147
11,149
11,149
11,271
11,253
11,180
11,182
10,911
10,869
11,108
11,090
11,099
11,138
10,925
10,968
10,944
2016
2017
2018
2019
2020
2021
2022
2023
2024
2025
2026
Fall Count
Spring Count

IDOE Revenue Certification

Corp No. 7175 Corp. Name: Penn-Harris-Madison School Corp

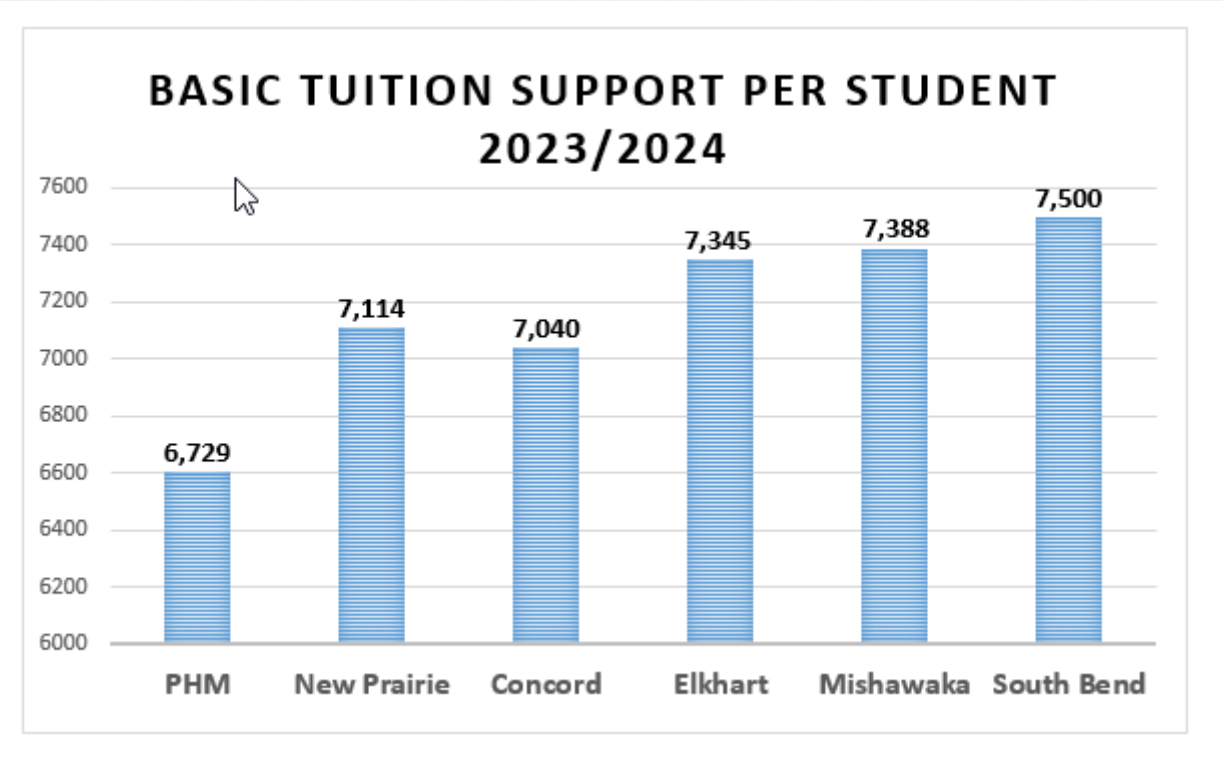
Grant	**24-25**	**25-26**
Basic Grant	$ 76,122,858	$ 79,384,106
Academic Performance	$ 700,660	$ 484,624
Special Education Grant	$ 6,741368	$ 6,702,604
Career and Technical Ed Grant	$ 2,157,325	$ 2,144,680
NESP	$ 174,380	$ 173,452
Total	**$ 85,896,585**	**$ 89,440,954**

+ $ 2,992,881

~ 3.5%

The information provided is in accordance with Indiana Code 20-29-6-12.5(b) and is based on the best estimate of revenue projections known today from the FY2025 school funding formula (tuition support) for the school general fund.

Assumption: ADM 10,944


BASIC TUITION SUPPORT PER STUDENT
2023/2024
7600
7400
7200
7000
6800
6600
6400
6200
6000
6,729
7,114
7,040
7,345
7,388
7,500
PHM
New Prairie
Concord
Elkhart
Mishawaka
South Bend

Education Fund Comparison

	2024		2025		2026
	Budget	Expended	Budget	6/30 2025 YTD	Budget
Education	Advertised 88,000,000		Advertised 92,000,000	Transfer to Ops 4,500,000	Advertised 88,055,844
	Budget Order 87,867,228	Actual 87,070,998	Budget Order 89,189,396	Expenses 42,229,396 47.35%	Compared to 2025 -4.29%

SEA 1 Impact

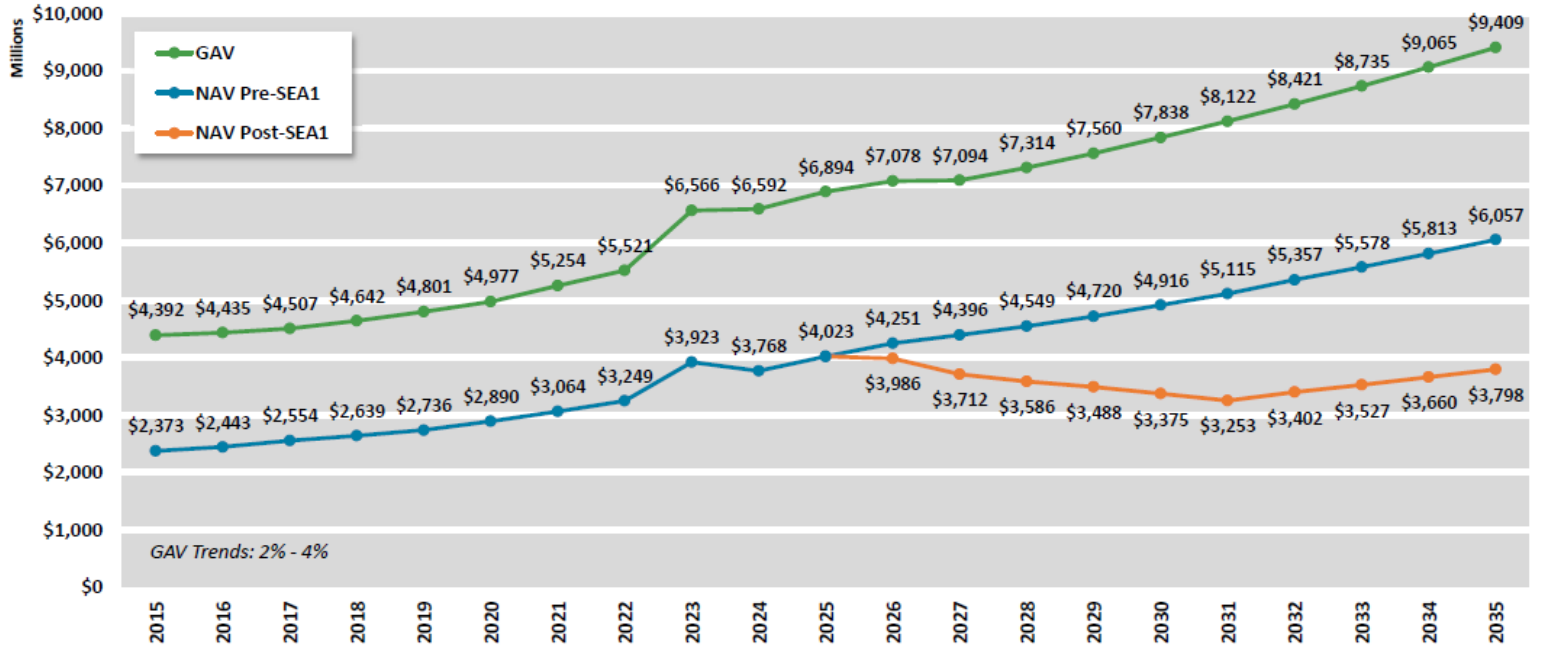
The relationship between Net Assessed Valuation vs Tax Rate vs Revenue (or levy collected)

Assessed Value	x	Tax Rate	=	Revenue
$2,800 M		$0.90		$25.2 M
$3,000 M	↑	$0.84	↓	$25.2 M =
$3,000 M	↑	$0.90	=	$27.0 M ↑
$2,600 M	↓	$0.96	↑	$27.0 M =

Possible result of SEA 1

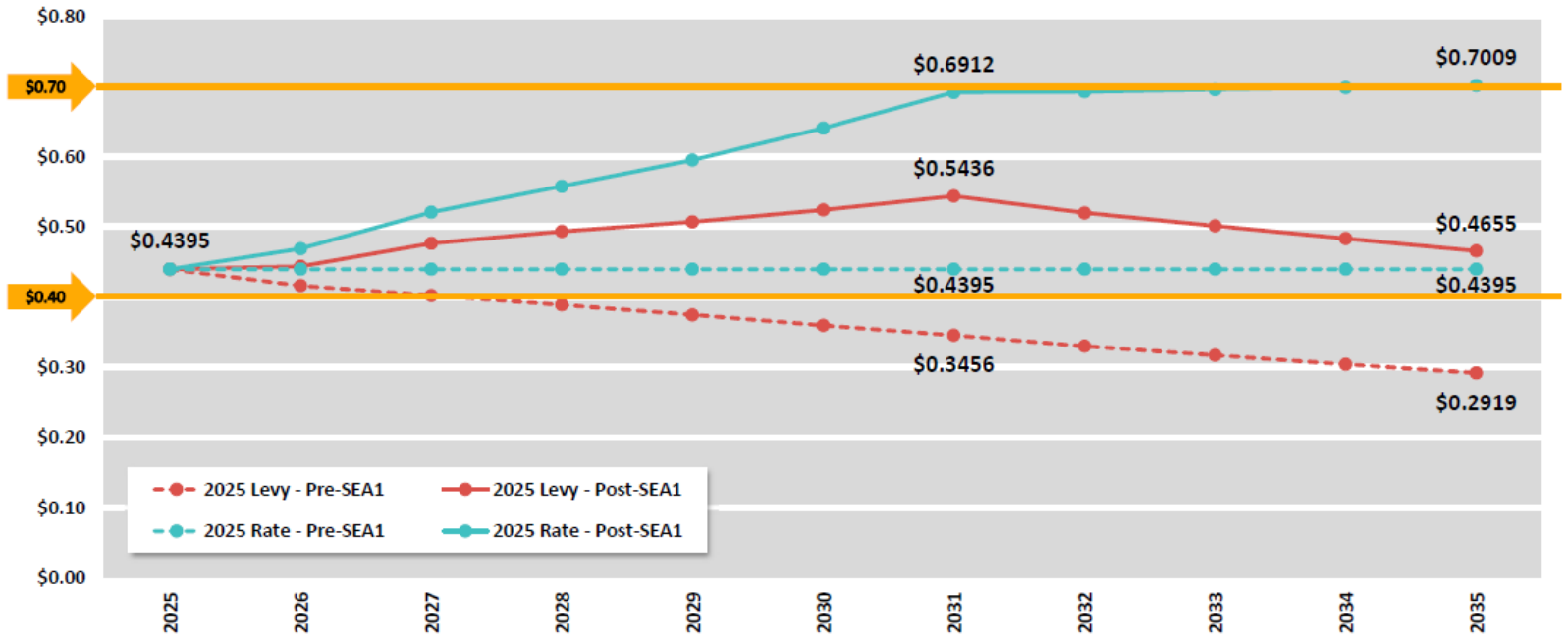
Tax rates are applied to each $100 of assessed valuation of taxable parcels within the school corporation boundary.

NAV Projection



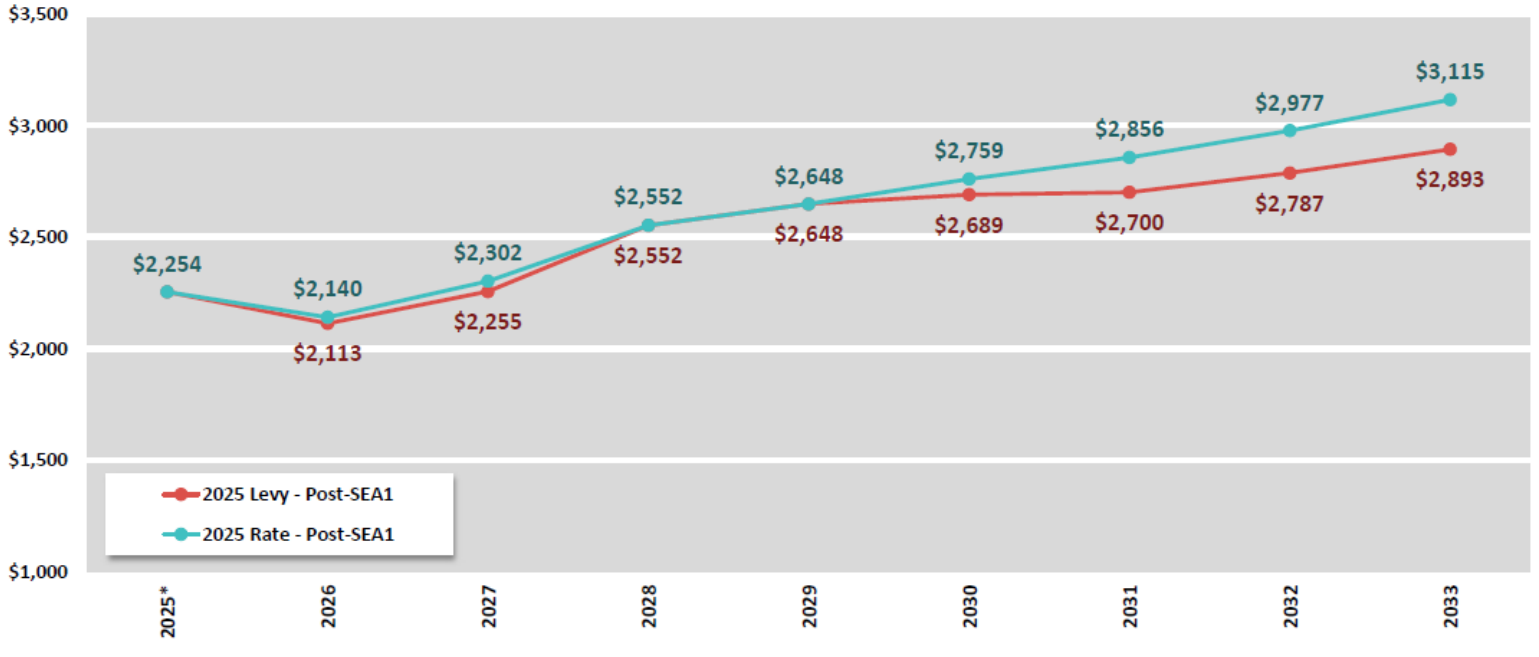
POLICY ANALYTICS LLC

Debt Service Property Tax Rate



Taxpayer Impact: Net Liability on Median Homeowner

Harris Township



2025 School Corp Median AV: $257,600

Policy Analytics LLC

Operations Fund

Operations Fund Assumptions

- Salary increases at 3.25%
- Health Insurance Increases
- Assessed Value? Projecting (-4%)?
- Tax Cap Impact/Loss is Neutral
- Max. Levy Growth Quotient = 4%

Operations Fund Revenue

	2025 Budget Order	2026 Advertised
Property Tax	19,634,286	20,000,000
License Excise Tax	1,029,497	900,000
Commercial Vehicle Excist Tax	85,052	70,000
Financial Institutions Tax	29,424	40,000
Transportation Fees from	15,000	15,000
Interest on Investments	1,800,000	1,800,000
Receipts from Extra-Curricular	35,000	35,000
Misc Rev from Other Schools	26,000	26,000
Transfer from Educ. To Oper.	9,000,000	9,000,000
	31,654,259	31,886,000

Operations Fund Comparison

	2024		2025		2026
	Budget	Expend	Budget	Expend 6 mo	Advertised
Operations	34,493,175	33,514,086	35,252,417	16,008,252 45.41%	37,009,999

Operations Fund Capital Improvements

Capital Projects Plan Adoption Date: **9/8/2025**

Project Description*	Estimated Start Date	Estimated End Date	Estimated Project Cost
Misc. Buildings Improvements (Carpet, repairs paint, ceiling tiles)	1/1/2026	12/31/2026	$ 750,000.00
Infrastructure upkeep refurbish (Roofs, Chillers Piping)	1/1/2026	12/31/2026	$ 3,750,000.00
Safety (Fire alarm replacements)	1/1/2026	12/31/2026	$ 500,000.00
Emergency Allocation	1/1/2026	12/31/2026	$ 2,000,000.00
Lease approved maintenance projects	5/1/2025	12/31/2026	$ 25,600,000.00

Five-Year Bus Replacement Plan

Years	No. of Buses Owned	No. of Buses to be Replaced	Total Estimated Replacement Cost
2026	139	10	2,100,980
2027	139	11	2,138,247
2028	139	10	1,874,910
2029	139	7	1,364,935
2030	139	8	1,622,322

Debt Service Fund

2026 Total Advertised- $17,736,175

- $ 4,156,146 – General Obligation Bonds
- $ 10,062,430 – Lease Rental Payments
- $ 1,492,599 – Common School Loans
- $ 2,000,000 – Anticipated Debt Payments
- $ 25,000 – Bank/Trustee Fees
- $0 – Unreimbursed TB Expenses

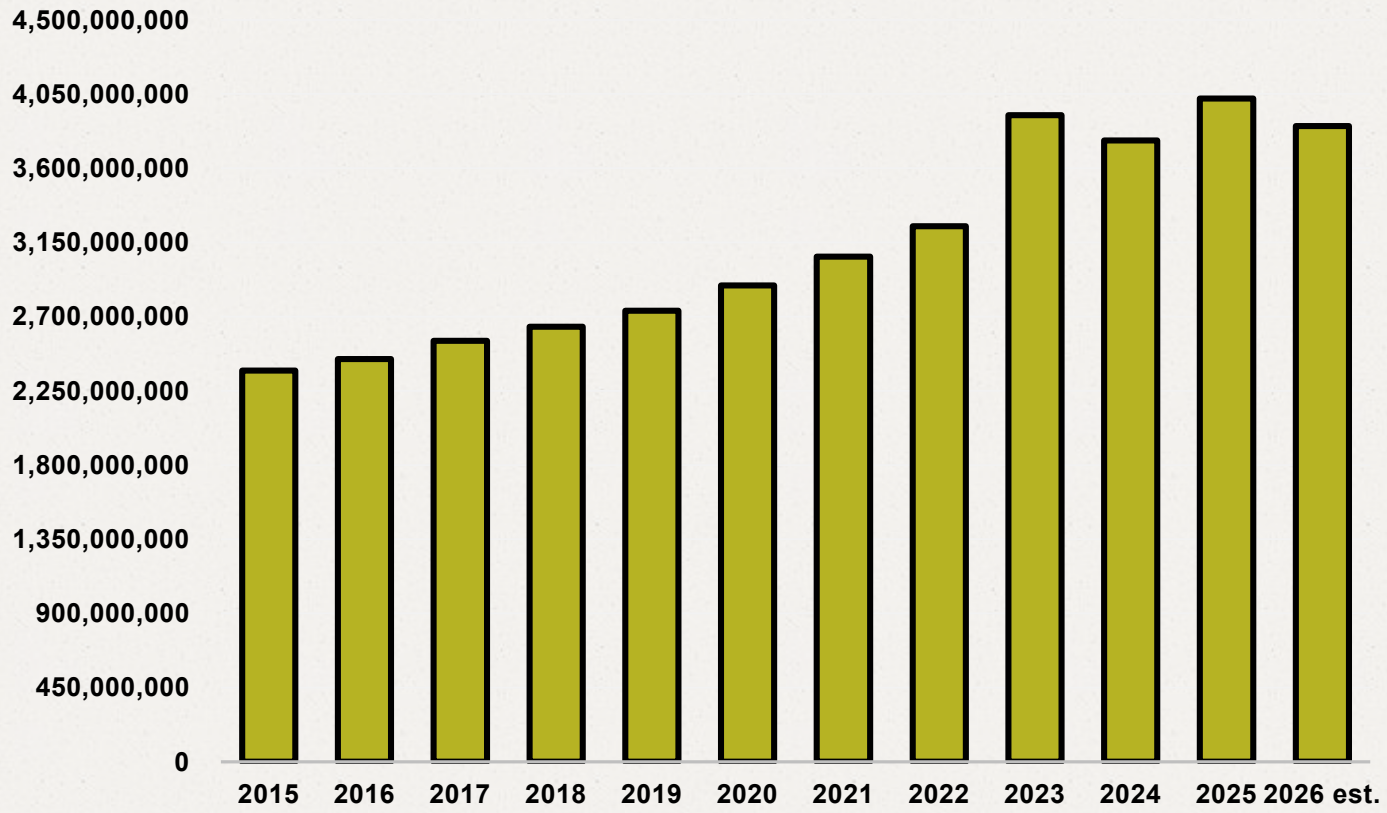
Rainy Day Fund

- No expenditures budgeted for 2026
- Funding from Naming Rights/Interest income from Everwise
- Balance well below recommended. 2 payrolls = $7,000,000
- Interest earnings increase balance: $2,345,825

Assessed Valuation History

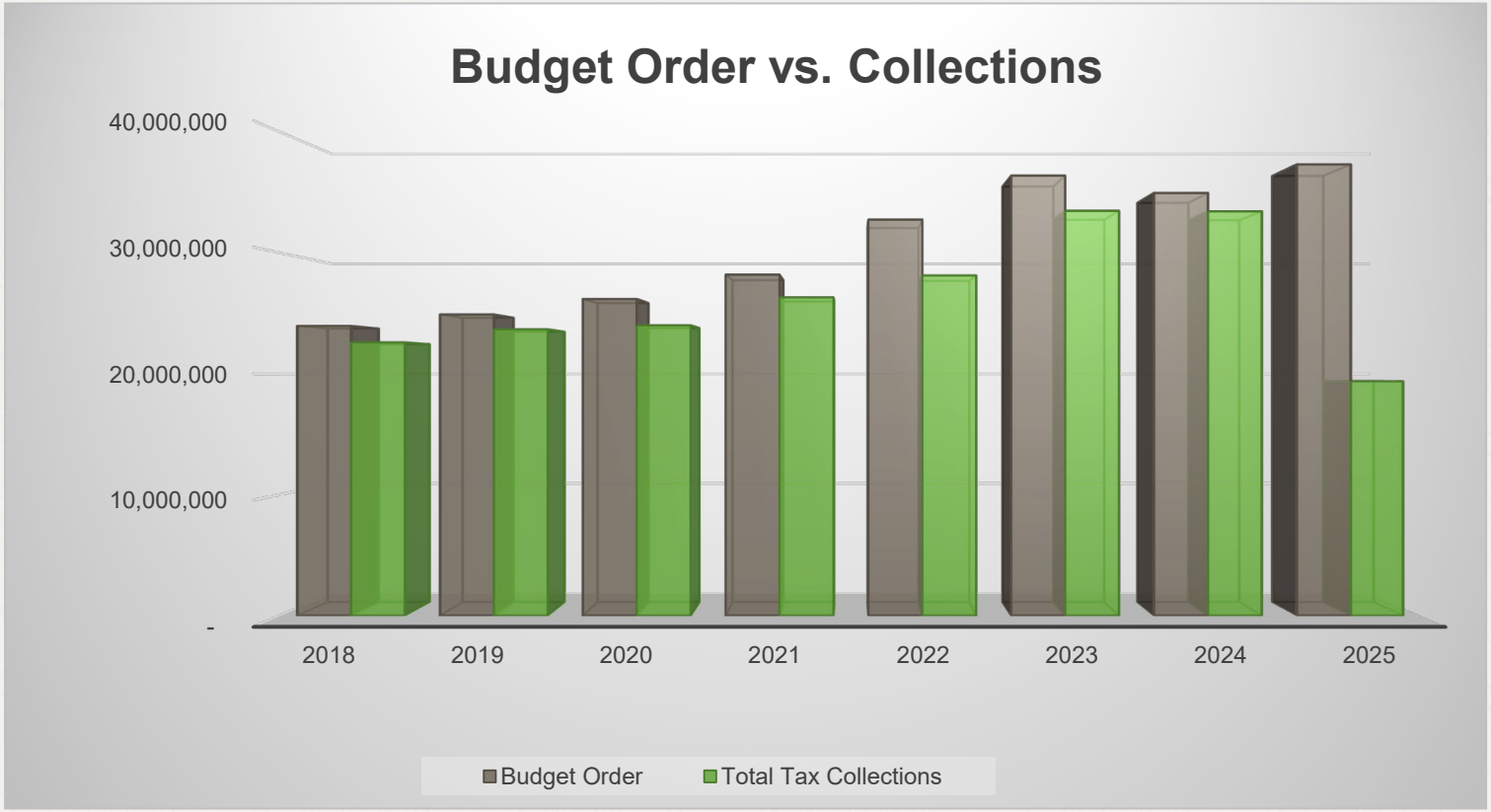
Year	Assessed Value	$ Change	% Change
2011	$2,410,979,316	$1,420,434	0.06%
2012	2,363,540,286	(47,439,030)	-1.97%
2013	2,297,138,355	(66,401,931)	-2.81%
2014	2,273,508,317	(23,630,038)	-1.03%
2015	2,373,476,819	99,968,502	4.40%
2016	2,443,198,921	69,722,102	2.94%
2017	2,554,187,028	110,988,107	4.54%
2018	2,638,834,582	84,647,554	3.31%
2019	2,735,842,140	97,007,558	3.68%
2020	2,889,899,795	154,057,655	5.63%
2021	3,063,808,580	173,908,785	6.02%
2022	3,248,761,719	184,953,139	6.04%
2023	3,922,766,295	674,004,576	20.75%
2024	3,768,092,417	(154,673,878)	-3.94%
2025	4,022,780,032	254,687,615	6.76%
2026 est.	3,856,220,087	(166,559,945)	-4.14%

Assessed Valuation History



Tax Cap Impact
2020-2026

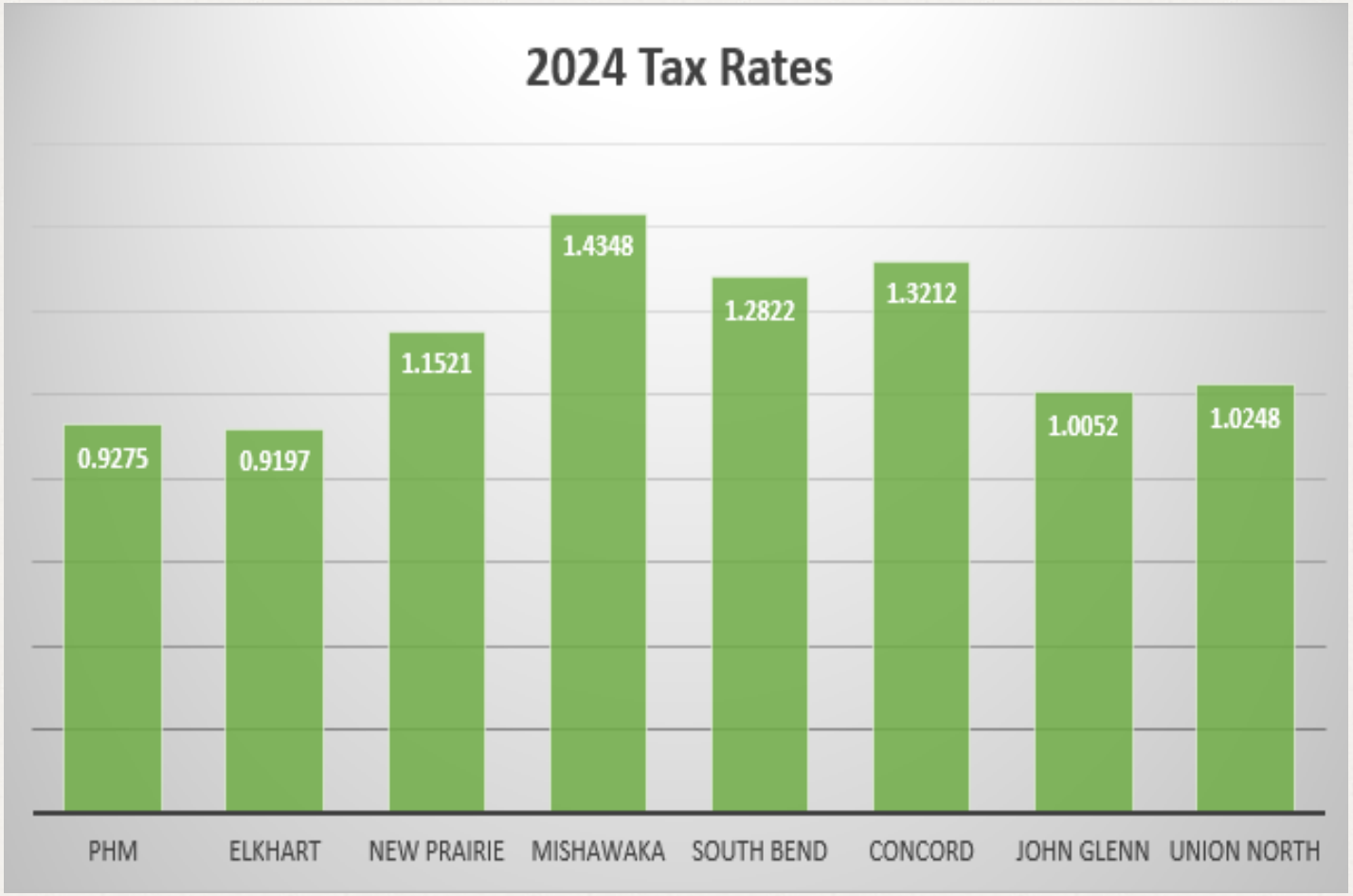
	2020	2021	2022	2023	2024	2025	2026 Est.	Fund Totals*
Debt Service	-	-	-	-	17,476	20,923	21,000	**59,399**
Capital Projects								-
Transportation								-
Bus Replacement								-
Art Association								-
Historical Society								-
Operation	1,541,911	1,733,160	2,249,157	2,698,988	2,014,917	2,610,092	2,000,000	**14,848,226**
TOTALS	**1,541,911**	**1,733,160**	**2,249,157**	**2,698,988**	**2,032,393**	**2,631,015**	**2,021,000**	**14,907,625**
Certified Levy	26,179,602	28,193,166	30,496,126	36,383,658	34,949,057	35,306,288	37,303,858	228,811,755
As % of Levy	**5.89%**	**6.15%**	**7.38%**	**7.42%**	**5.82%**	**7.45%**	**5.42%**	**6.52%**



Property Tax Collections For All Funds

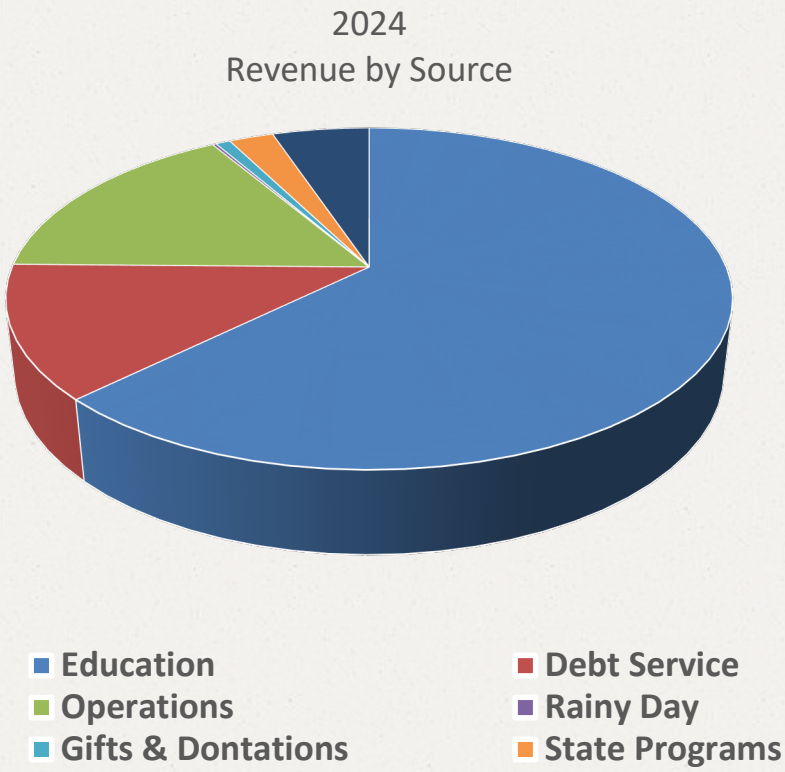
	2018	2019	2020	2021	2022	2023	2024	2025
Budget Order	23,950,064	24,896,164	26,179,602	28,193,166	32,745,283	36,383,658	34,949,057	37,311,285
Total Tax Collections	22,588,464	23,672,198	23,999,855	26,315,474	28,123,432	33,471,809	33,428,606	19,365,938
% of Taxes Collected	94.31%	95.08%	91.67%	93.34%	85.89%	92.00%	95.65%	51.90%
Tax Excess or (Shortfall)	(1,361,600)	(1,223,966)	(2,179,747)	(1,877,692)	(4,621,851)	(2,911,849)	(1,520,451)	(17,945,347)

* 2025 YTD 6/30

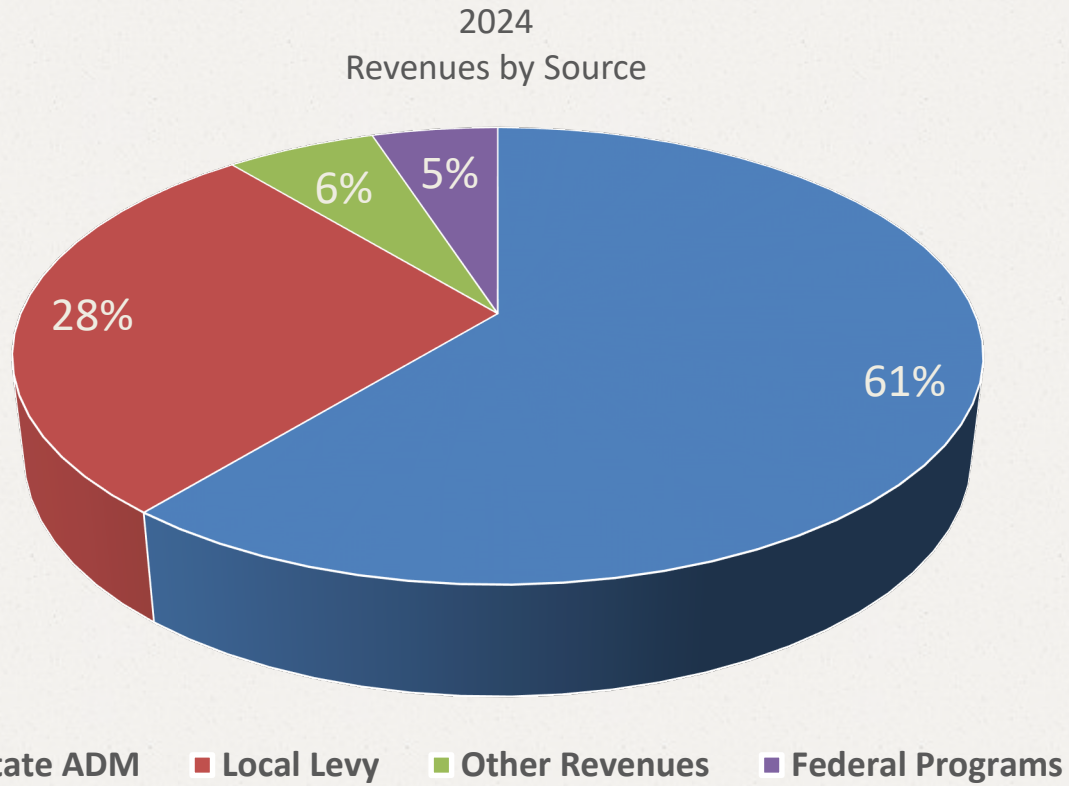

2024 Tax Rates
0.9275
0.9197
1.1521
1.4348
1.2822
1.3212
1.0052
1.0248
PHM
ELKHART
NEW PRAIRIE
MISHAWAKA
SOUTH BEND
CONCORD
JOHN GLENN
UNION NORTH

Summary

2024 Revenue Summary



2024 Revenue Summary



Comparison Totals

Budget

	2023	2024	2025	2026 Advertised
Debt Service	17,611,980	18,182,182	17,762,254	17,736,175
Education	75,955,691	78,767,228	89,189,396	88,088,844
Operations	32,709,828	33,740,151	35,252,417	37,009,999
	126,277,499	130,689,561	142,204,067	142,835,018
		3.49%	8.81%	0.44%

Comparison Totals

	2024	Levy 2025	2026 Adv.
Debt Service	16,070,914	17,680,118	16,553,858
Education	-	-	
Operations	18,878,143	19,631,167	20,750,000
	34,949,057	37,311,285	37,303,858

Comparison Totals

	Rate				
	2024		2025		2026
	Adv.	Actual	Adv.	Actual	Adv.
Debt Service	0.6091	0.4265	0.4925	0.4395	0.4730
Education	0.0000	0.0000	0.0000	0.0000	0.0000
Operations	0.4903	0.5010	0.5472	0.4880	0.5929
Total Tax Rate	1.0994	0.9275	1.0397	0.9275	1.0659

Budget Timeline

- ✓ Publish to Gateway: Aug 1, 2025
- ✓ Publish plans on Website: Aug 1, 2025
- Conduct Public Hearing: Aug 11, 2025
- Adopt Budget: Sept 8, 2025
- Upload signed Form 4: Sept 10, 2025
- Budget Order Approval: Dec 2025

Form 3

NOTICE TO TAXPAYERS

The **Notice to Taxpayers is available online at** www.budgetnotices.in.gov or by calling (888) 739-9826.

Complete details of budget estimates by fund and/or department may be seen by visiting the office of this unit of government at **55900 Bittersweet Rd. Mishawaka, IN 46545.**

Notice is hereby given to taxpayers of **PENN-HARRIS-MADISON-SCHOOL CORPORATION, St. Joseph County**, Indiana that the proper officers of **PENN-HARRIS-MADISON SCHOOL CORPORATION** will conduct a public hearing on the year **2026** budget. Following this meeting, any ten or more taxpayers may object to a budget, tax rate, or tax levy by filing an objection petition with the proper officers of **PENN-HARRIS-MADISON SCHOOL CORPORATION** not more than seven days after the hearing. The objection petition must identify the provisions of the budget, tax rate, or tax levy to which taxpayers object. If a petition is filed, **PENN-HARRIS-MADISON SCHOOL CORPORATION** shall adopt with the budget a finding concerning the objections in the petition and testimony presented. Following the aforementioned hearing, the proper officers of **PENN-HARRIS-MADISON SCHOOL CORPORATION** will meet to adopt the following budget:

Public Hearing Date	Monday, August 11, 2025
Public Hearing Time	6:00 PM
Public Hearing Location	55900 Bittersweet Rd. Mishawaka, IN 46545

Adoption Meeting Date	Monday, September 8, 2025
Adoption Meeting Time	6:00 PM
Adoption Meeting Location	55900 Bittersweet Rd. Mishawaka, IN 46545

Est. School Operations Max Levy	$20,419,657
Property Tax Cap Credit Estimate	$4,749,600

1 Fund Name	2 Budget Estimate	3 Maximum Estimated Funds to be Raised (including appeals and levies exempt from maximum levy limitations)	4 Excessive Levy Appeals	5 Current Tax Levy	6 Levy Percentage Difference (Column 3 / Column 5)
0180-DEBT SERVICE	$17,736,175	$16,553,858	$0	$17,680,118	-6.37%
3101-EDUCATION	$88,055,844	$0	$0	$0	
3300-OPERATIONS	$37,009,999	$20,750,000	$0	$19,631,167	5.70%
Totals	$142,802,018	$37,303,858	$0	$37,311,285	

Questions?