



2024

FACILITY IMPROVEMENT PLAN

EXECUTIVE SUMMARY



Executive Summary:

The administration recommends the consideration of \$25,000,000 worth of improvements for 2024. Improvements are being planned at most PHM facilities. A team of administrators, including Director of Facilities Joe Winters, Associate Director of Facilities Jason Messner, and Chief Operating Officer Dr. Aaron Leniski, utilized information from the 2023 Facility Assessment, Principal and Administrator meetings, and feedback from other stakeholders to create the scope of recommended work. The list was reviewed and prioritized based on the following improvement criteria: safety and security, learning environment, replacement cycles, and the district's goal of maintaining and improving the overall appearance and function of each educational facility to create optimal learning opportunities.

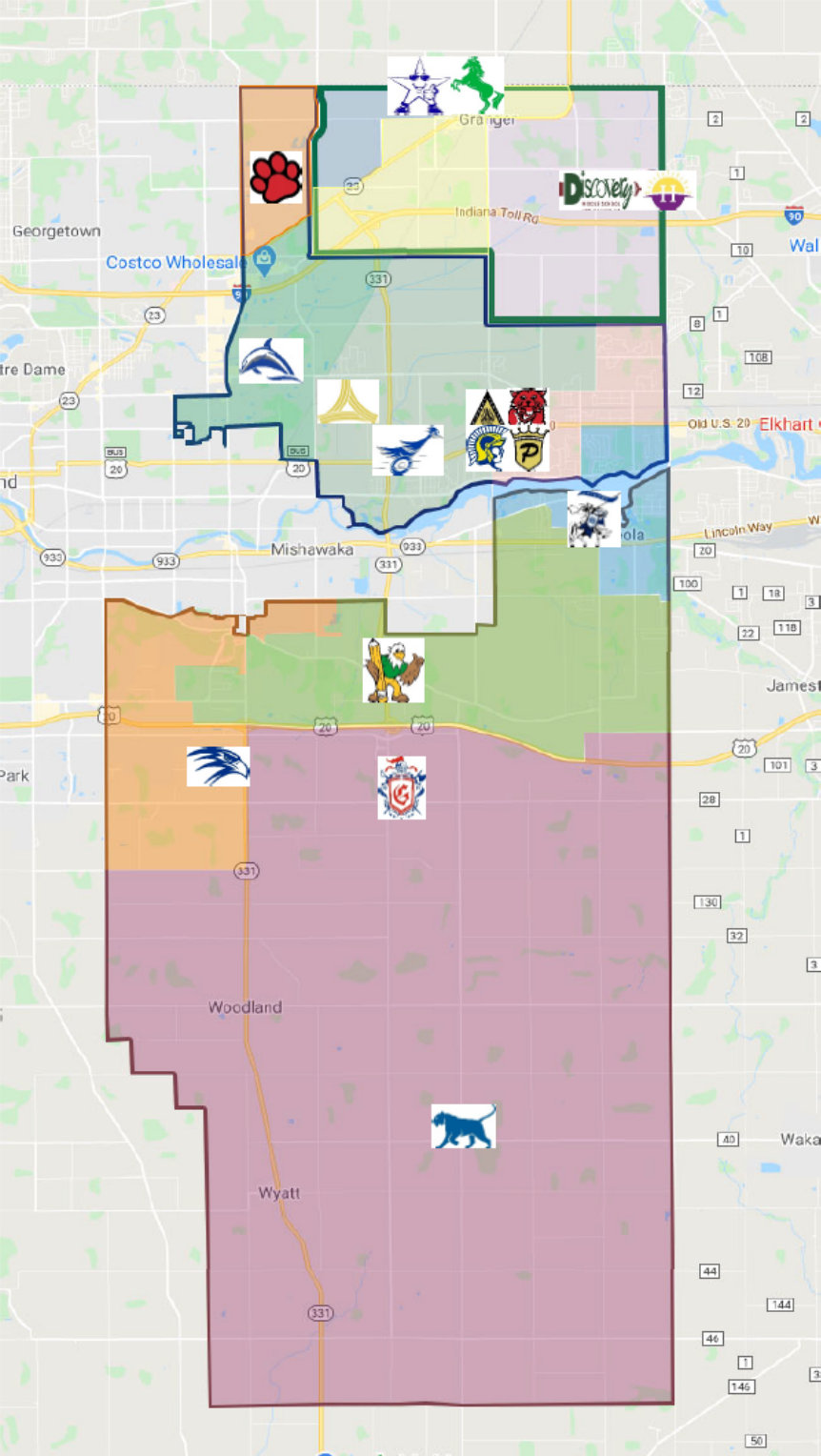
These planned improvements will be financed through a Lease Rental and follow the district's debt service management plan to maintain a stable tax rate, currently the lowest school district tax rate in St. Joseph County. Additional information related to the district's fiscal health, debt service plan, and the legal steps for borrowing will be presented to the board in January. The administration anticipates projects would begin as early as Spring of 2024, with most items planned for Summer 2024 and school year 2024-25.

Due to the extensive list of planned projects, the current competitive state of the labor market, and delays in the national supply chain, it best serves the district to continue to proactively plan projects in order to schedule and possibly complete the work during periods in which students and staff are not in the school buildings. Professional service agreements are being presented tonight for your consideration. These recommended partnerships play a pivotal role in the strategic planning and execution of capital improvements. These agreements establish a structured framework with professionals such as architects, engineers, and project managers to perform facility upgrades and necessary maintenance, ultimately enhancing the overall learning environment for students and optimizing the allocation of resources.

District Boundaries & Map

The corporation encompasses approximately 135 square miles with the northern boundary along the Michigan state line, the eastern boundary along the Elkhart County line, the southern boundary along the Marshall County line, and the western boundary along the Harris, Penn, and Madison Township lines outside the Mishawaka city limits

-  Bittersweet Elementary School
-  Elm Road Elementary School
-  Elsie Rogers Elementary School
-  Horizon Elementary School
-  Madison Elementary School
-  Mary Frank Elementary School
-  Meadows Edge Elementary School
-  Moran Elementary School
-  Moran Elementary School
-  Prarie Vista Elementary School
-  Walt Disney Elementary School
-  Discovery Middle School
-  Grissom Middle School
-  Schmucker Middle School
-  Schmucker Middle School
-  Educational Services Center
-  Transportation Department



PHM FACILITIES SNAPSHOT

ELEMENTARY SCHOOLS	Square Footage	Year Built	Year Renovated	Years Since Renovation	ADM	Sq. Ft per Student	Site Space (acres)
Bittersweet	63,000	1980	None	43	445	142	15
Elm Road	63,440	1953	1987	36	484	131	30
Elsie Rogers	55,774	1954	1968, 1982	41	334	167	12
Horizon	91,884	1995	1995	28	651	141	15
Madison	41,630	1939	1986	37	124	336	23
Mary Frank	61,900	1958	1982, 2023	1	401	154	40
Meadow's Edge	57,224	1998	1998, 2023	1	398	144	60
Moran	58,684	1951	1982, 2002, 2023	1	411	143	33
Northpoint	91,844	1998	1998	25	612	150	25
Prairie Vista	66,268	1989	1989	34	498	133	40
Walt Disney	63,332	1972	1992	31	521	122	15
Average = 65,000		Average = 1971		Average = 443		Average = 160	

MIDDLE SCHOOLS	Square Footage	Year Built	Year Renovated	Years Since Renovation	ADM	Sq. Ft per Student	Site Space (acres)
Discovery	165,406	1996	1996, 2023	27	889	186	23
Grissom	157,418	1968	2000	23	648	243	40
Schnucker	179,016	1968	2000	23	995	180	40
Average = 167,000		Average = 1977		Average = 2000		Average = 203	

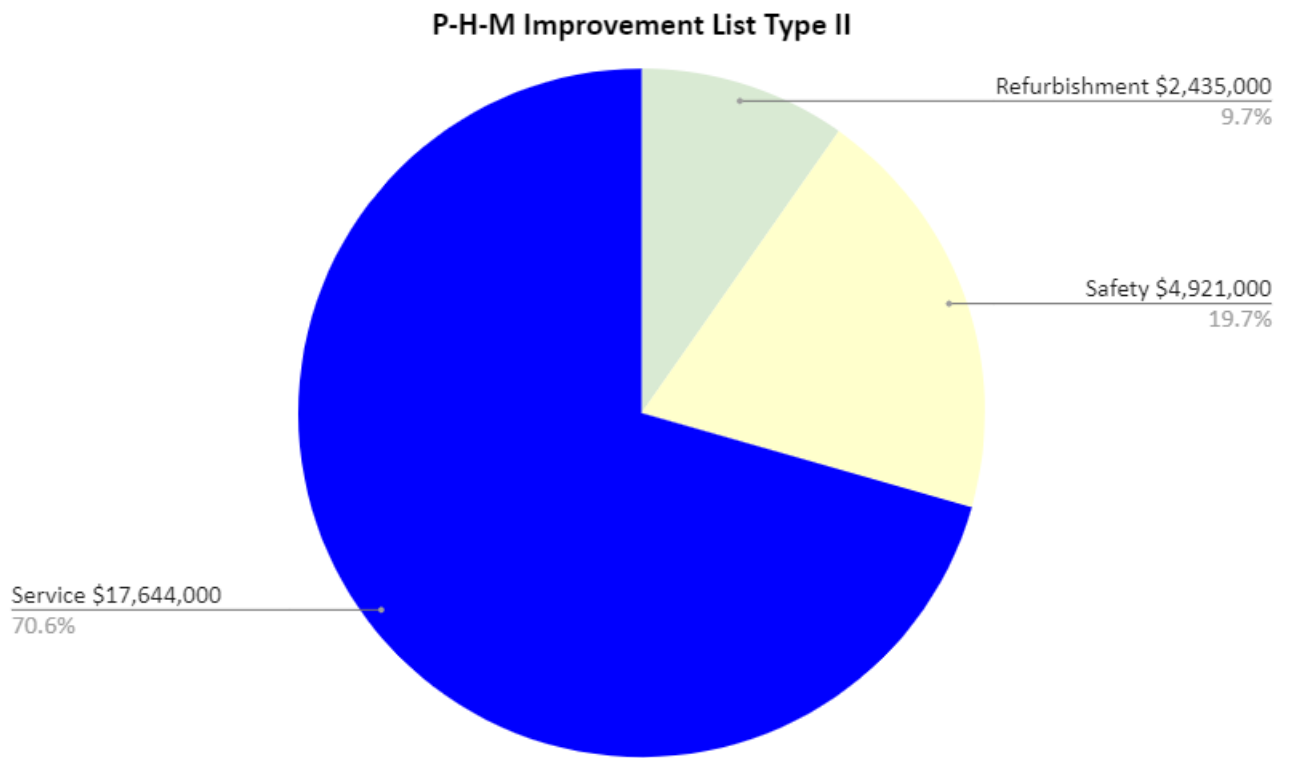
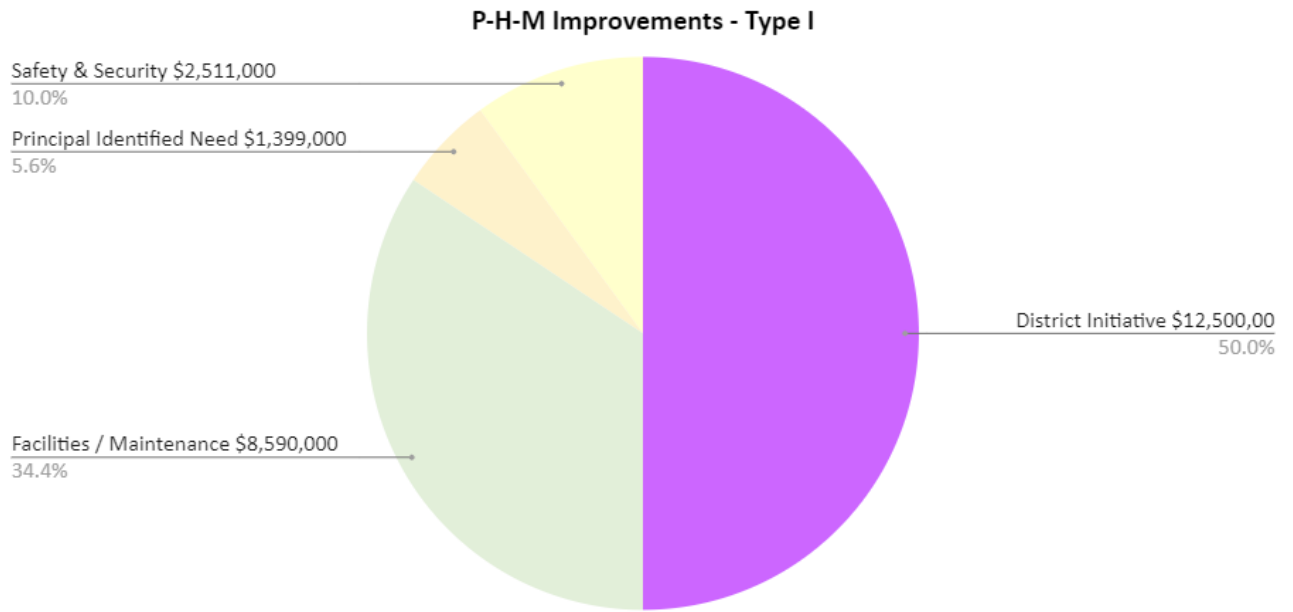
HIGH SCHOOL	Square Footage	Year Built	Year Renovated	Years Since Renovation	ADM	Sq. Ft per Student	Site Space (acres)
Penn	581,621	1958	1964, 1974, 1990, 1996, & 2010	13	3477	167	47

SUPPORT CENTERS	Square Footage	Year Built	Year Renovated	Years Since Renovation	ADM	Site Space (acres)
ESC	12,000	1975	None	47		2
Bank Building	2,000	1985	1997	25		12
Transportation	19,923	1999	1999	23		2
SSC	24,100	1975	1999, 2020	3		3
Pennway	6,642	Unknown	2016	6		
Kingsmen Athletic Center	15,000	2018	2018	4		

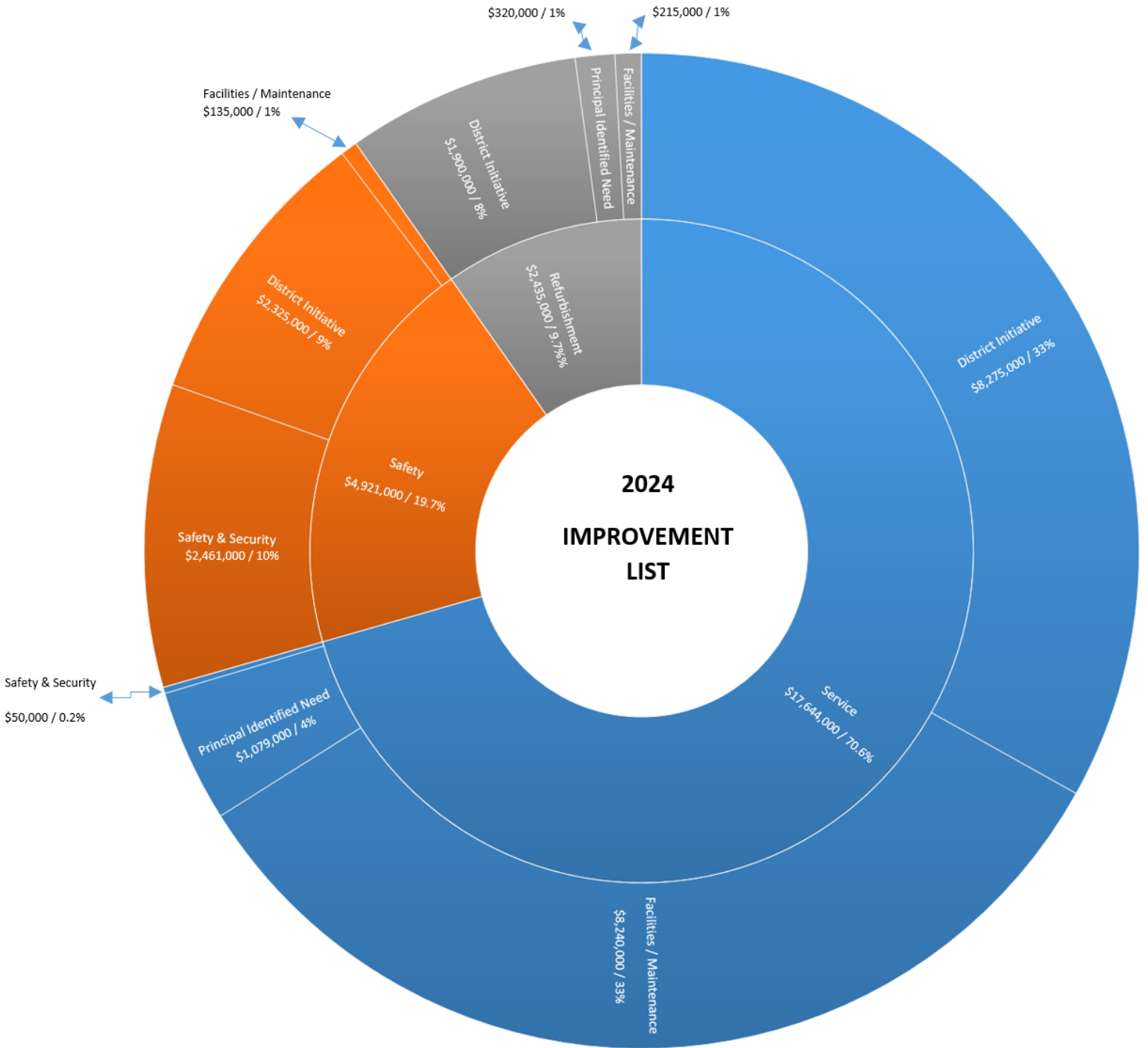
Total Square Footage	Average Year Built
1,863,106	1974
Total Acreage	477

Overall Average Years Since Major Renovation
22

Improvements are categorized in two different ways:



Combined Level I & II



2024 P-H-M CAPITAL IMPROVEMENT PLAN

ELEMENTARY SCHOOLS	2024 Improvement \$	% of Total Improvement	ADM	Improvement \$ per Student
Bittersweet	-	0.0%	445	\$ -
Elm Road	2,394,000	9.6%	484	\$ 4,946.28
Elsie Rogers	450,000	1.8%	334	\$ 1,347.31
Horizon	165,000	0.7%	651	\$ 253.46
Madison	-	0.0%	124	\$ -
Mary Frank	210,000	0.8%	401	\$ 523.69
Meadow's Edge	60,000	0.2%	398	\$ 150.75
Moran	970,000	3.9%	411	\$ 2,360.10
Northpoint	-	0.0%	612	\$ -
Prairie Vista	2,165,000	8.7%	498	\$ 4,347.39
Walt Disney	740,000	3.0%	521	\$ 1,420.35
<i>Average</i>	894,250		4879	Average
<i>Total</i>	7,154,000			\$ 1,395.39

MIDDLE SCHOOLS	2024 Improvement \$	% of Total Improvement	ADM	Improvement \$ per Student
Grisson	\$ 105,000	0.4%	648	\$ 162.04
Schnucker	\$ 100,000	0.4%	995	\$ 100.50
Discovery	\$ 1,520,000	6.1%	889	\$ 1,709.79
<i>Average</i>	575,000		2532	Average
<i>Total</i>	1,725,000			\$ 657.44

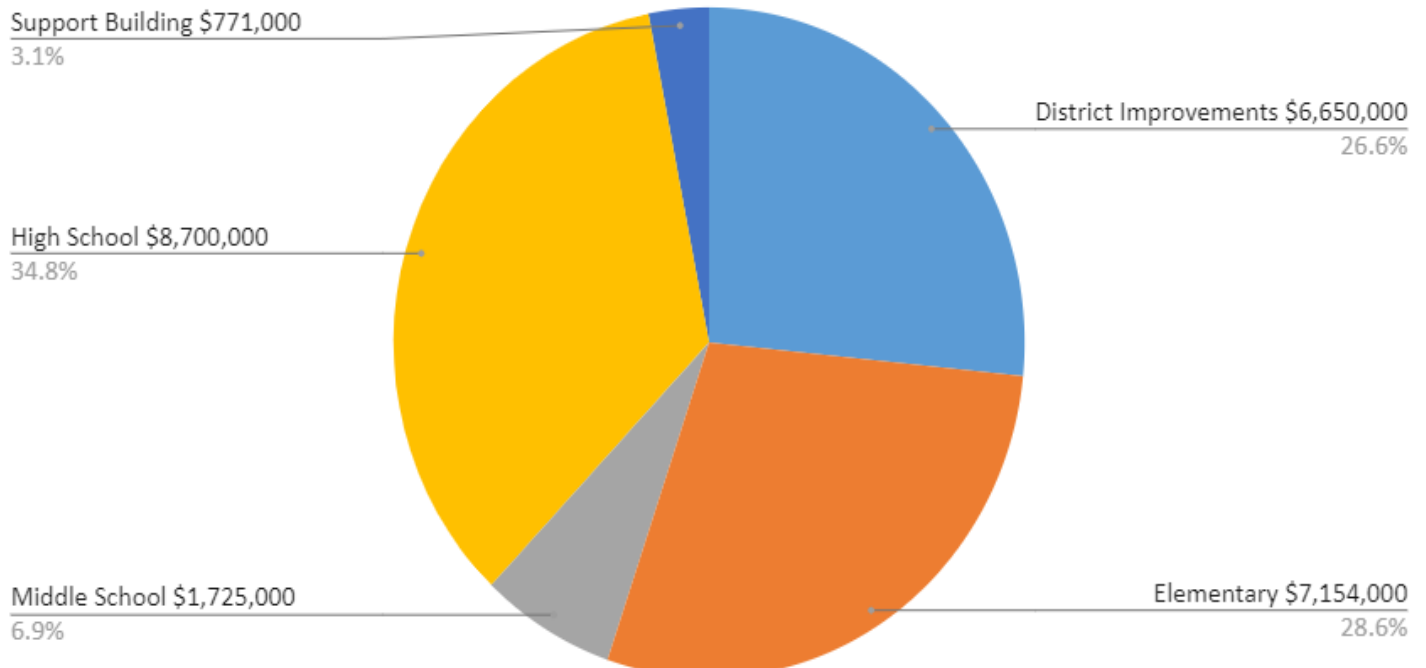
HIGH SCHOOL	2024 Improvement \$	% of Total Improvement	ADM	Improvement \$ per Student
Penn	8,700,000	34.8%	3477	\$ 2,502.16
<i>Average</i>				Average
<i>Total</i>				\$ 2,502.16

SUPPORT CENTERS	2024 Improvement \$	% of Total Improvement	ADM Night School	Young Adult
Pennway	-	0.0%	174	36
Transportation	751,000	3.0%		
ESC	5,000	0.0%		
SSC	15,000	0.1%		
Bank Building	-	0.0%		
<i>Average</i>	154,200			
<i>Total</i>	771,000			

OTHER EXPENSES	2024 Improvement \$	% of Total Improvement
District	6,650,000	26.6%
<i>Total</i>	26.6%	

Total Improvement \$	25,000,000	61.4%
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2024 Improvement by Location



2024 P-H-M CAPITAL IMPROVEMENT PLAN BY THE NUMBERS

ELEMENTARY SCHOOLS	Square Footage	2024 Improvement \$	2024 Improvement \$ per sq ft
Bittersweet	63,000	-	\$0.00
Elm Road	63,440	2,394,000	\$37.74
Elsie Rogers	55,774	450,000	\$8.07
Horizon	91,884	165,000	\$1.80
Madison	41,630	-	\$0.00
Mary Frank	61,900	210,000	\$3.39
Meadow's Edge	57,224	60,000	\$1.05
Moran	58,684	970,000	\$16.53
Northpoint	91,844	-	\$0.00
Prairie Vista	66,268	2,165,000	\$32.67
Walt Disney	63,332	740,000	\$11.68
<i>Average</i>	64,998	\$ 650,364	\$10.27

MIDDLE SCHOOLS	Square Footage	2024 Improvement \$	2024 Improvement \$ per sq ft
Schmucker	179,016	\$ 105,000	\$0.59
Grissom	157,418	\$ 100,000	\$0.64
Discovery	165,406	\$ 1,520,000	\$9.19
<i>Average</i>		\$ 575,000	\$3.47

HIGH SCHOOL	Square Footage	2024 Improvement \$	2024 Improvement \$ per sq ft
Penn	581,621	8,700,000	\$14.96

SUPPORT CENTERS	Square Footage	2024 Improvement \$	2024 Improvement \$ per sq ft
Pennway	6,642	0	-
ESC	12,000	5,000	\$0.42
SSC	24,100	15,000	\$0.62
Transportation	19,923	751,000	\$37.70
Bank Building	2,000	0	-
<i>Average</i>	12,933	154,200	\$7.75

Optimal Learning Environments:

P-H-M aims to maintain and create optimal learning environments for our students to self-actualize as we prepare them for college and career readiness. This includes:

1. Overall Quality
 - a. quality school facilities have a lasting impact on the educational experiences and creative activities in which students and teachers are able to engage.
2. Improved Classroom Learning Environment
 - a. flexibility, openness, easy access to resources, and spaces designed to be adaptable.
 - b. In addition, it's important for learning environments to be clean and fresh to keep students motivated and focused.
3. The 21st century is one of change and ambiguity
 - a. schools must continuously review their curriculum, approaches to learning, and facilities to make sure they are equipped to respond to these changes and teach students the necessary skill sets to thrive in tomorrow's society

In an effort to provide transparency to school stakeholders about the types of building improvements that are being recommended for approval, the administration labels each project in two ways, type I and type II. Each project has an estimated budget. Actual costs are competitively quoted or bid at the time of the planned improvement and may vary from the budget depending on market conditions.

Type I:

These items are best labeled by the *location* of the identified need request. Many of the items fit into one or more categories. These items are adjusted from year to year based on the ongoing need of the item (i.e. an item may begin as a Principal Identified Need and then move into an ongoing Facility/Maintenance Improvement).

1. Safety & Security
 - Based on feedback and reports from P-H-M and Community Safety Personnel. Including, but not limited to, local Police, Fire, and EMTs, the Joseph County Safety Committee, the P-H-M Safe School Committee, the

Director of Safety and Security, Gibson Insurance, and school accident reports.

2. District Initiative

- Items that are identified as administrative, initiatives, or projects. Many of these items were identified in the 2016 and 2023 facility assessments to strategically address the short and long-term needs of the district.

3. Principal Identified Need

- Each year building principals collaborate with their school community and stakeholders to provide feedback and requests related to improving the learning spaces at their facilities.

4. Facilities and Maintenance

- Feedback and reports from the P-H-M Operations Team. This includes maintenance and custodial staff members.

Type II:

These items are best labeled by the type of improvement being made. Many of the items fit into one or more categories.

1. Service

- a. Service items aim to improve or enhance how the building serves the school stakeholders and community.

2. Refurbishment

- a. Proactive improvements that look to enhance and maintain the school environment for optimal learning and use.

3. Safety

- a. Items and initiatives identified as important to maintain or improve the safe school environment.

Data-informed decision-making

P-H-M uses a collection of information and the analysis of data to guide decisions that improve student success. The administration uses numerous sources of data to help prioritize projects and determine annual improvement plans. This includes, but is not limited to:

1. Conditional Facility Assessments (2016 and 2023)
2. [OSHA](#) Reports

3. Maintenance Work Order Reports & Records
4. School Incident Reports
5. Stakeholder Accident Reports
6. Workers' Compensation Reports
7. [Gibson Insurance](#) Risk Assessments

A snapshot of facility condition considerations that inform improvement include but are not limited to:

- a. Structural Integrity:
 - i. Roofs, Load Bearing walls, Floors & Foundations
 - ii. Electrical:
 1. Main power supply
 2. Power distribution system (within each building)
 3. Fixtures
 4. Fiber Lines
 5. Generators
 6. Security
- b. Mechanical:
 - i. Plumbing (piping and components)
 - ii. HVAC
 1. Chillers/Cooling Towers
 2. Hot water
 3. Refrigeration
 4. Piping System
 - iii. Fire Sprinkler System
 - iv. Water Service
 - v. Sewage System
 - vi. Pool (Specific to High School)
- c. Building Envelope:
 - i. Energy efficiency/thermal binding
 - ii. Exterior walls
 - iii. Roofs
 - iv. Glazing
 - v. Openings and entrances
- d. Exterior Landscape:

- i. Parking lots
 - ii. Walkways
 - iii. Integrity, safety, and functionality
 - iv. Lighting
 - v. Athletic Fields & Equipment – specific to Middle Schools and High School
- e. Space planning/Use:
- i. Instructional Learning Spaces
 - 1. lighting
 - 2. furniture
 - 3. storage
 - 4. technology
 - 5. instructional
 - ii. Administrative Offices and Small Group Meeting Spaces
 - iii. Restrooms
 - iv. ADA Accessibility
 - v. Social Gathering Spaces
 - vi. Parking spaces
 - vii. Traffic Pattern/Flow – Parent & Bus drop-off & pick-up
 - viii. Interior Finishes
 - ix. Technology
- f. [CPTED](#): Crime Prevention through Environmental Design
- i. Concepts and Recommendations for Landscape surrounding the school
 - ii. Identified deficiencies
 - iii. Playground and Activities Area Assessment Reports

2023-24 School Year (Summer 2024)



				Bittersweet	2024
2024					0



				Elm Road	2024
2024	Facilities / Maintenance	Elm Road	Service	Roof Replacement & Provide Gutters	
2024	Facilities / Maintenance	Elm Road	Service	Membrane Replacement	
2024	District Initiative	Elm Road	Refurbishment	Interior Improvement: (Classroom LED Lights, Ceilings, and Paint)	
2024	Facilities / Maintenance	Elm Road	Service	Fire Alarm Panel Replacement / Upgrade	
2024	Principal Identified Need	Elm Road	Service	Interventionist Office / Classroom Interactive TV	
					2,394,000



				Elsie Rogers	2024
2024	District Initiative	Elsie Rogers	Service	Zones of Regulation and Sensory Room: Improvement	
2024	Facilities / Maintenance	Elsie Rogers	Service	Replace Cooling Tower Pumps	
2024	Principal Identified Need	Elsie Rogers	Service	Kindergarten Wall and Access Improvement	
					450,000



				Horizon	2024
2024	Facilities / Maintenance	Horizon	Service	Gutter, Downspout, and Perimeter Drain Improvement	
2024	Facilities / Maintenance	Horizon	Refurbishment	Paint Exterior Main Entry Canopy	
					165,000



				Madison	2024
2024					0



				Mary Frank	2024
2024	Facilities / Maintenance	Mary Frank	Service	Fire Alarm Replacement	
2024	Facilities / Maintenance	Mary Frank	Service	Mill and Asphalt South (Front) Lot & Play Areas	
					210,000



				Meadow's Edge	2024
2024	Facilities / Maintenance	Meadow's Edge	Service	Fire Alarm Device: (Panel already completed)	
					60,000



				Moran	2024
2024	Facilities / Maintenance	Moran	Service	Cooling Tower Replacement	
2024	Facilities / Maintenance	Moran	Service	Underground Storage Tank - Correction & Generator	
2024	Facilities / Maintenance	Moran	Service	Fire Alarm Replacement / Upgrade	
2024	Facilities / Maintenance	Moran	Service	Motorized Shades in clerestories	
					970,000



				Northpoint	2024
2024	Facilities / Maintenance	Northpoint	Service	**Replacing Chiller - part of 2023 Improvements	
					0



				Prairie Vista	2024
2024	Facilities / Maintenance	Prairie Vista	Service	Roof Replacement & Add Gutters and Downspouts	
2024	District Initiative	Prairie Vista	Service	Tennis Court Replacement	
2024	District Initiative	Prairie Vista	Service	Tractor / Salt Storage	
2024	Facilities / Maintenance	Prairie Vista	Service	Boiler Replacement (4) needed	
2024	Principal Identified Need	Prairie Vista	Refurbishment	Cafeteria Floor Replacement	
					2,165,000



				Walt Disney	2024
2024	Facilities / Maintenance	Walt Disney	Service	Major Mechanical Upgrade - 2 pipe / 4 pipe Replacement	
2024	District Initiative	Walt Disney	Refurbishment	Classroom Improvement: (LED Lights, Ceilings, Paint, Flooring, and Permanent Wall Install	
					740,000



				Grisson	2024
2024	Facilities / Maintenance	Grisson	Service	Domestic Hot Water Heater Replacement	
					105,000



				Schmucker	2024
2024	Principal Identified Need	Schmucker	Refurbishment	Learning Center Chairs and Community Meeting Improvements	
2024	Principal Identified Need	Schmucker	Refurbishment	Young Adult - Fencing Improvement	
					100,000



				Discovery	2024
2024	Facilities / Maintenance	Discovery	Service	Chiller Replacement	
2024	Facilities / Maintenance	Discovery	Refurbishment	5th Grade Science Room Remodel	
2024	Principal Identified Need	Discovery	Refurbishment	Gym Floor Reconditioning	
2024	Principal Identified Need	Discovery	Refurbishment	Cafeteria Stage Curtain Replacement	
2024	Safety & Security	Discovery	Service	Door E - handicap replacement / enhancement ADA openers	
2024	Safety & Security	Discovery	Safety	Emergency Gas Shut Off for Science Labs	
					1,520,000



				Penn	2024
2024	District Initiative	Penn	Service	AHU & Trane - 2 pipe & 4 pipe engineering and design	
2024	District Initiative	Penn	Safety	Synthetic Football Field & Track Replacement	
2024	Safety & Security	Penn	Safety	Student drop-off and pick up expansion	
2024	Facilities / Maintenance	Penn	Service	Update Pool Equipment	
2024	Principal Identified Need	Penn	Service	Arena Sound System Replacement	
2024	District Initiative	Penn	Refurbishment	Freed Field LED Light Upgrade and Power Feed Improvements	
2024	Facilities / Maintenance	Penn	Service	Orchestra Pit Replacement (based on Quote)	
2024	District Initiative	Penn	Service	Pool Power Room Improvements	
2024	Facilities / Maintenance	Penn	Service	Window and skylight replacement at media center (1970)	
2024	Principal Identified Need	Penn	Refurbishment	Soccer Scoreboard Replacement	
2024	Facilities / Maintenance	Penn	Service	Replace Entry Doors	
2024	Principal Identified Need	Penn	Service	Industrial Technology Machine / Tool Replacement	
2024	District Initiative	Penn	Service	Instrument Repair and Replacement Plan (all of PHM)	
2024	Safety & Security	Penn	Safety	Digital Video Camera Replacement	
2024	Principal Identified Need	Penn	Service	Fitness Center Equipment / Improvement	
2024	Principal Identified Need	Penn	Service	Furniture	
2024	Facilities / Maintenance	Penn	Service	Replace AHU in pool equipment room	
					8,700,000

				Pennway	2024
2024					0

				Transportation	2024
2024	Facilities / Maintenance	Transportation	Service	Bus Lift Replacement (Phase II)	
2024	Principal Identified Need	Transportation	Service	Replace the Compressor	
2024	Principal Identified Need	Transportation	Refurbishment	Misc Interior Improvements	
2024	Safety & Security	Transportation	Safety	Digital Handheld Radio Replacement	
					751,000



				ESC	2024
2024	Principal Identified Need	ESC	Refurbishment	Interior & Exterior Improvements	5,000

				SSC	2024
2024	Facilities / Maintenance	SSC	Safety	Shop Tool Replacement	15,000

				Bank Building	2024
2024					0



				District	2024
2024	District Initiative	District	Service	Professional Services	
2024	District Initiative	District	Safety	Playground / Outdoor Equipment Replacement & Repair	
2024	District Initiative	District	Service	Non-Bus Corporation Vehicle Replacement	
2024	Facilities / Maintenance	District	Service	Asphalt Replacement & Repairs	
2024	District Initiative	District	Service	Boiler Replacement Cycle	
2024	District Initiative	District	Service	Cost of Issuance	
2024	District Initiative	District	Service	Masonry Inspection & Repair	
2024	District Initiative	District	Refurbishment	Educational Furniture Replacement	
2024	Safety & Security	District	Safety	Tree Trimming & Landscaping Improvement (CPTED)	
2024	Facilities / Maintenance	District	Safety	Playground Mulch	



2024	District Initiative	District	Service	Technology - "ring" campus and exterior / interior wifi improvements	
2024	Facilities / Maintenance	District	Service	Mechanical / Electrical Repair	
2024	Facilities / Maintenance	District	Service	Door and Window Resealing and Replacement	
2024	Safety & Security	District	Safety	Radio Repairs & Equipment	
2024	District Initiative	District	Service	Upgrade Wireless Networking, Projectors, and Classroom Technology Replacement	
2024	Safety & Security	District	Safety	District Camera Replacement	
2024	Safety & Security	District	Safety	Security Technology Upgrades	
2024	Safety & Security	District	Safety	Security Window Film Upgrades	
2024	District Initiative	District	Service	Custodial/Maintenance equipment	
2024	District Initiative	District	Service	HS & MS Riding Cleaning Equipment	
2024	District Initiative	District	Service	Outdoor Grounds Equipment	
2024	Facilities / Maintenance	District	Service	Roof repairs	
2024	Facilities / Maintenance	District	Service	Water Softener Replacement	
2024	District Initiative	District	Service	Sport Lighting Service Work	
2024	Safety & Security	District	Safety	Fire inspection deficiency corrections	
2024	Facilities / Maintenance	District	Service	Emergency Power Modifications (added circuits)	
2024	Facilities / Maintenance	District	Service	Frequency Drives for Elementaries (Maintenance)	
2024	Safety & Security	District	Safety	Fire Extinguisher Replacement	
2024	Safety & Security	District	Safety	AED Replacement Cycle	
2024	Facilities / Maintenance	District	Service	Sidewalk Replacement	
2024	District Initiative	District	Safety	Improved School Interior / Exterior Signage	
					6,650,000

25,000,000

2024 CAPITAL IMPROVEMENTS BY AMOUNT

1	2024	District Initiative	District	Service	Professional Services	3,000,000
2	2024	District Initiative	Penn	Service	AHU & Trane - 2 pipe & 4 pipe engineering and design	2,250,000
3	2024	Safety & Security	Penn	Safety	Student drop-off and pick up expansion	1,800,000
4	2024	District Initiative	Penn	Safety	Synthetic Football Field & Track Replacement	1,700,000
5	2024	Facilities / Maintenance	Discovery	Service	Chiller Replacement	1,125,000
6	2024	Facilities / Maintenance	Prairie Vista	Service	Roof Replacement & Add Gutters and Downspouts	1,075,000
7	2024	District Initiative	Elm Road	Refurbishment	Interior Improvements (Classroom LED Lights, Ceilings, and Paint)	1,000,000
8	2024	Facilities / Maintenance	Elm Road	Service	Membrane Replacement	810,000
9	2024	Facilities / Maintenance	Penn	Service	Update Pool Equipment	750,000
10	2024	District Initiative	Prairie Vista	Service	Tennis Court Replacement	650,000
11	2024	Principal Identified Need	Penn	Service	Arena Sound System Replacement	650,000
12	2024	Facilities / Maintenance	Transportation	Service	Bus Lift Replacement (Phase II)	650,000
13	2024	District Initiative	District	Safety	Playground / Outdoor Equipment Replacement & Repair	600,000
14	2024	Facilities / Maintenance	Moran	Service	Underground Storage Tank - Correction & Generator	525,000
15	2024	Facilities / Maintenance	Elm Road	Service	Roof Replacement & Provide Gutters	480,000
16	2024	Facilities / Maintenance	Penn	Service	Orchestra Pit Replacement (based on Quote)	450,000
17	2024	District Initiative	District	Service	Upgrade Wireless Networking, Projectors, and Classroom Technology Replacement	450,000
18	2024	District Initiative	Walt Disney	Refurbishment	Classroom Improvements (LED Lights, Ceilings, Paint, Flooring, and Permanent Wall Install	425,000
19	2024	District Initiative	Penn	Refurbishment	Freed Field LED Light Upgrade and Power Feed Improvements	375,000
20	2024	District Initiative	District	Service	Non-Bus Corporation Vehicle Replacement	350,000
21	2024	Facilities / Maintenance	Walt Disney	Service	Major Mechanical Upgrade - 2 pipe / 4 pipe Replacement	315,000
22	2024	Principal Identified Need	Elsie Rogers	Service	Kindergarten Wall and Access Improvement	280,000
23	2024	District Initiative	Penn	Service	Pool Power Room Improvements	275,000
24	2024	Facilities / Maintenance	Moran	Service	Cooling Tower Replacement	250,000
25	2024	District Initiative	District	Service	Cost of Issuance	250,000
26	2024	District Initiative	Prairie Vista	Service	Tractor / Salt Storage	200,000
27	2024	Facilities / Maintenance	Prairie Vista	Service	Boiler Replacement (4) needed	200,000
28	2024	Facilities / Maintenance	Discovery	Refurbishment	8th Grade Science Room Remodel	200,000
29	2024	District Initiative	District	Service	Boiler Replacement Cycle	200,000
30	2024	Facilities / Maintenance	Moran	Service	Fire Alarm Replacement / Upgrade	175,000
31	2024	Facilities / Maintenance	Horizon	Service	Gutter, Downspout, and Perimeter Drain Improvement	150,000
32	2024	Facilities / Maintenance	District	Service	Asphalt Replacement & Repairs	150,000
33	2024	District Initiative	District	Service	Masonry Inspection & Repair	150,000
34	2024	Safety & Security	District	Safety	Security Window Film Upgrades	150,000
35	2024	Safety & Security	District	Safety	Tree Trimming & Landscaping Improvements (CPTED)	125,000
36	2024	District Initiative	Elsie Rogers	Service	Zones of Regulation and Sensory Rooms Improvement	120,000
37	2024	Facilities / Maintenance	Mary Frank	Service	Fire Alarm Replacement	120,000
38	2024	Facilities / Maintenance	Penn	Service	Window and skylight replacement at media center (1978)	120,000
39	2024	Facilities / Maintenance	District	Safety	Playground Mulch	120,000
40	2024	District Initiative	District	Service	Technology - "ring" campus and exterior / interior wifi improvements	110,000
41	2024	Facilities / Maintenance	Grisson	Service	Domestic Hot Water Heater Replacement	105,000
42	2024	Facilities / Maintenance	Elm Road	Service	Fire Alarm Panel Replacement / Upgrade	100,000
43	2024	District Initiative	District	Refurbishment	Educational Furniture Replacement	100,000
44	2024	Facilities / Maintenance	Mary Frank	Service	Mill and Asphalt South (Front) Lot & Play Areas	90,000
45	2024	District Initiative	District	Service	HS & MS Riding Cleaning Equipment	80,000
46	2024	Principal Identified Need	Discovery	Refurbishment	Gym Floor Reconditioning	75,000
47	2024	Facilities / Maintenance	Penn	Service	Replace Entry Doors	75,000
48	2024	Principal Identified Need	Transportation	Service	Replace the Compressor	75,000
49	2024	Facilities / Maintenance	District	Service	Mechanical / Electrical Repair	75,000
50	2024	Facilities / Maintenance	District	Service	Door and Window Resealing and Replacement	75,000
51	2024	Safety & Security	District	Safety	Radio Repairs & Equipment	75,000
52	2024	Safety & Security	District	Safety	District Camera Replacement	75,000
53	2024	Safety & Security	District	Safety	Security Technology Upgrades	75,000
54	2024	Facilities / Maintenance	District	Service	Sidewalk Replacement	75,000
55	2024	Facilities / Maintenance	Meadow's Edge	Service	Fire Alarm Devices (Panel already completed)	60,000
56	2024	Principal Identified Need	Schmucker	Refurbishment	Learning Center Chairs and Community Meeting Improvements	60,000
57	2024	District Initiative	District	Service	Custodial/Maintenance equipment	60,000
58	2024	Facilities / Maintenance	Elsie Rogers	Service	Replace Cooling Tower Pumps	50,000
59	2024	Safety & Security	Discovery	Service	Door E - handicap replacement / enhancement ADA openers	50,000
60	2024	Principal Identified Need	Penn	Refurbishment	Soccer Scoreboard Replacement	50,000
61	2024	Principal Identified Need	Penn	Service	Industrial Technology Machine / Tool Replacement	50,000
62	2024	District Initiative	Penn	Service	Instrument Repair and Replacement Plan (all of PHM)	50,000
63	2024	Safety & Security	Penn	Safety	Digital Video Camera Replacement	50,000
64	2024	District Initiative	District	Service	Outdoor Grounds Equipment	50,000
65	2024	Facilities / Maintenance	District	Service	Roof repairs	50,000
66	2024	Principal Identified Need	Prairie Vista	Refurbishment	Cafeteria Floor Replacement	40,000

67	2024	Principal Identified Need	Schmucker	Refurbishment	Young Adult - Fencing Improvement	40,000
68	2024	Safety & Security	Discovery	Safety	Emergency Gas Shut Off for Science Labs	40,000
69	2024	Facilities / Maintenance	Penn	Service	Replace AHU in pool equipment room	35,000
70	2024	Facilities / Maintenance	District	Service	Water Softener Replacement	35,000
71	2024	Principal Identified Need	Discovery	Refurbishment	Cafeteria Stage Curtain Replacement	30,000
72	2024	District Initiative	District	Service	Sport Lighting Service Work	30,000
73	2024	Safety & Security	District	Safety	Fire inspection deficiency corrections	30,000
74	2024	Facilities / Maintenance	District	Service	Emergency Power Modifications (added circuits)	25,000
75	2024	Facilities / Maintenance	District	Service	Frequency Drives for Elementaries (Maintenance)	25,000
76	2024	District Initiative	District	Safety	Improved School Interior / Exterior Signage	25,000
77	2024	Facilities / Maintenance	Moran	Service	Motorized Shades in clerestories	20,000
78	2024	Principal Identified Need	Transportation	Refurbishment	Misc Interior Improvements	20,000
79	2024	Safety & Security	District	Safety	Fire Extinguisher Replacement	20,000
80	2024	Facilities / Maintenance	Horizon	Refurbishment	Paint Exterior Main Entry Canopy	15,000
81	2024	Facilities / Maintenance	SSC	Safety	Shop Tool Replacement	15,000
82	2024	Safety & Security	District	Safety	AED Replacement Cycle	15,000
83	2024	Principal Identified Need	Penn	Service	Fitness Center Equipment / Improvement	10,000
84	2024	Principal Identified Need	Penn	Service	Furniture	10,000
85	2024	Safety & Security	Transportation	Safety	Digital Handheld Radio Replacement	6,000
86	2024	Principal Identified Need	ESC	Refurbishment	Interior & Exterior Improvements	5,000
87	2024	Principal Identified Need	Elm Road	Service	Interventionist Office / Classroom Interactive TV	4,000
						25,000,000