

Annual Financial Report 2021

County Number 71

School Corporation Number 7175

School Corporation Name Penn-Harris-Madison School Corporation

Any questions regarding this report should be directed to:

Contact Person's Name Jerry D. Hawkins

Title Executive Director of Business Services

Telephone Number 574-258-9591

When emailing the Annual Financial Report to the Department of Education, attach this cover sheet.

Receipts Comparisons
Calendar Year 2021

Receipt Accounts	2021 Approved Budget Receipts	2021 Actual Receipts
<u>EDUCATION FUND</u>		
1000 Local Sources	\$410,000	\$634,890
2000 Intermediate Sources		
3000 State Sources	\$73,339,191	\$75,433,540
4000 Federal Sources		
5000 Other Financing Sources		
6000 Other Items		
TOTAL	\$73,749,191	\$76,068,430
<u>DEBT SERVICE FUND</u>		
1000 Local Sources	\$12,502,043	\$13,061,246
2000 Intermediate Sources		
3000 State Sources		
4000 Federal Sources		
5000 Other Financing Sources		
6000 Other Items		
TOTAL	\$12,502,043	\$13,061,246
<u>OPERATIONS FUND</u>		
1000 Local Sources	\$18,827,514	\$18,302,754
2000 Intermediate Sources		\$89
3000 State Sources		
4000 Federal Sources		
5000 Other Financing Sources	\$8,626,008	\$8,665,736
6000 Other Items		\$41,886
TOTAL	\$27,453,522	\$27,010,465
<u>SELF-INSURANCE FUND</u>		
1000 Local Sources	\$0	\$13,901,914
TOTAL	\$0	\$13,901,914
GRAND TOTAL	\$113,704,756	\$130,042,055

Expenditures Comparisons**Calendar Year 2021**

Expenditure Accounts	2021 Approved Budget Expenditures	2021 Actual Expenditures
EDUCATION FUND		
11000 Instruction/Regular Programs	\$44,163,485.34	\$44,006,196.55
12000 Instruction/Special Programs	\$6,435,338.78	\$5,315,857.98
13000 Instruction/Adult/Continuing Education	\$258,800.00	\$133,642.35
14000 Instruction/Summer School	\$858,250.00	\$781,545.29
15000 Enrichment Programs	\$0.00	\$35,172.63
16000 Remediation	\$380,200.00	\$249,170.11
17000 Payments to Governmental Units in State	\$1,191,000.00	\$620,925.91
21000 Support Services/Pupils	\$5,394,916.63	\$4,993,253.95
22000 Support Services/Instruction	\$4,068,540.58	\$3,534,942.88
23000 Support Services/General Administration	\$0.00	\$0.00
24000 Support Services/School Administration	\$6,906,332.81	\$6,310,654.59
25000 Central Services	\$0.00	\$0.00
26000 Operation & Maintenance of Plant Srvc.	\$0.00	\$0.00
27000 Student Transportation	\$0.00	\$0.00
30000 Operation of Non-instructional Srvc.	\$1,265,116.00	\$1,171,125.87
40000 Facility Acquisition and Construction	\$0.00	\$0.00
50000 Debt Services	\$0.00	\$0.00
60000 Non-programmed Charges	\$8,626,008.00	\$8,801,382.06
TOTAL	\$79,547,988.14	\$75,953,870.1700
DEBT SERVICE FUND		
50000 Debt Services	\$12,463,838	\$12,208,457
60000 Non-programmed Charges	\$145,239	\$145,239
TOTAL	\$12,609,077	\$12,353,696
OPERATIONS FUND		
23000 Support Services/General Administration	\$1,754,340	\$1,376,824
24000 Principal's Office	\$4,600	\$0
25000 Central Services	\$2,420,107	\$2,203,809
26000 Operation and Maintenance of Plant Srvc	\$10,923,058	\$12,088,355
27000 Student Transportation	\$8,855,504	\$6,975,489
31000 Food Service Operations	\$0	\$1,179
33000 Community Recreation	\$543,627	\$303,488
40000 Facility Acquisition and Construction	\$3,628,631	\$3,086,520
TOTAL	\$28,129,867	\$26,035,664
SELF-INSURANCE FUND		
22000 Support Services/Instruction	\$0	\$0
25000 Central Services	\$0	\$195,201
26000 Operation & Maintenance of Plant Srvc.	\$0	\$18,338
60000 Non-programmed Charges	\$0	\$12,750,477
90000 Transfer one fund to another	\$0	\$0
TOTAL	\$0	\$12,964,016
GRAND TOTAL	\$120,286,931.82	\$127,307,246.98

Certified Salary Schedule
in effect June 30, 2022

Years of Service	Bachelors	# of Persons	Bachelors + 15 hrs	# of Persons	Masters	# of Persons	Masters + 15 hrs	# of Persons	Masters + 30 hrs	# of Persons	Masters + 45 hrs	# of Persons	Doctorate	# of Persons
01		31		0		1		0		0		0		0
02		26		0		0		0		0		0		0
03		24		0		2		0		0		0		0
04		19		0		2		0		0		0		0
05		19		0		5		0		0		0		0
06		18		0		4		0		0		0		1
07		25		0		6		0		0		0		1
08		21		0		9		0		0		0		0
09		18		0		2		0		0		0		0
10		19		0		6		0		0		0		0
11		11		1		3		0		0		0		0
12		9		0		4		0		0		0		0
13		7		0		4		0		0		0		0
14		15		0		8		0		0		0		0
15		16		0		8		0		0		0		0
16		6		0		6		0		0		0		0
17		5		0		4		0		0		0		0
18		4		2		2		0		0		0		0
19		3		3		4		1		0		0		0
20		4		1		4		0		0		0		0
21		0		5		7		1		0		0		0
22		2		2		1		2		0		0		0
23		3		4		6		0		2		0		0
24		2		4		5		0		0		0		0
25		5		3		5		0		1		0		0
26		3		7		6		0		2		0		0
27		2		5		5		2		1		0		0
28		1		6		7		2		0		0		0
29		0		2		3		1		2		0		0
30		2		25		26		10		4		0		0

Total number of certified part-time employees 13

Total number of certified full-time employees 565

Certified Salary Schedule
in effect June 30, 2022

Salary Range	Bachelors # of Persons	Bachelors + 15 hrs # of Persons	Masters # of Persons	Masters + 15 hrs # of Persons	Masters + 30 hrs # of Persons	Masters + 45 hrs # of Persons	Doctorate # of Persons
\$20,000 - 25,000	3	8	1	0	0	0	0
\$25,000 - 30,000	5	0	0	0	0	0	0
\$30,000 - 35,000	2	0	2	0	0	0	0
\$35,000 - 40,000	4	0	2	0	0	0	0
\$40,000 - 45,000	96	1	8	0	0	0	0
\$45,000 - 50,000	94	0	21	0	0	0	2
\$50,000 - 55,000	45	1	22	0	0	0	0
\$55,000 - 60,000	59	6	39	1	0	0	0
\$60,000 - 65,000	3	26	17	2	0	0	0
\$65,000 - 70,000	0	0	2	1	0	0	0
\$70,000 - 75,000	0	28	53	15	12	0	0
\$75,000 - 80,000	0	0	0	0	0	0	0
\$80,000 - 85,000	0	0	0	0	0	0	0
\$85,000 - 90,000	0	0	0	0	0	0	0
\$90,000 - 95,000	0	0	0	0	0	0	0

Total number of certified part-time employees 13

Total number of certified full-time employees 565

Extracurricular Salary Schedule
in effect June 30, 2022

Position	Amount	Other	Position	Amount	Other
<i>Boys Athletics</i>			Unified Track Head Coach	2,214-4,822	
Football			Unified Track Asst Coach	1,877-3,804	
Head High School	6,873-14,191		Fall Guard Sponsor	1,399-2,974	
Assistant High School	3,612-7,243		Winter Guard Sponsor	1,399-2,974	
Head Freshman	3,250-6,677		Pom Pon Sponsor	2,321-5,276	
Assistant Freshman	2,214-4,822		Assistant Pom Pon Sponsor	1,399-2,974	
Basketball			Prom Chairperson	1,399-2,974	
Head High School	6,873-14,191		Yearbook Sponsor	2,214-4,822	
Assistant High School	3,612-7,243		Key Club Sponsor	1,399-2,974	
Head Freshman	3,250-6,677		Newspaper Sponsor	1,877-3,804	
Assistant Freshman	2,214-4,822		Literary Magazine Sponsor	569-929	
Wrestling			Student Council	1,399-2,974	
Head High School	3,612-7,243		Assistant Student Council	896-2,236	
Assistant High School	2,214-4,822		National Honor Society	1,399-2,974	
Head Freshman	2,214-4,822		DECA Sponsor	2,876-5,933	
Assistant Freshman	1,877-3,804		Project TEACH	1,532-3,057	
Swimming			Model U.N.	1,026-2,214	
Head High School	3,612-7,243		Secondary ENL	2,842	
Assistant High School	2,214-4,822		Kingsmen Tutors	3,863	+ 5 days
Track			Media Specialist	+ 12 days	
Head High School	3,612-7,243		COE Coordinator	+ 10 days	
Assistant High School	2,214-4,822		HERO Coordinator	+ 10 days	
Baseball			Building Trades	+ 10 days	
Head High School	3,612-7,243		Guidance Counselor	+ 10 days	+10 days
Assistant High School	2,214-4,822		Guidance Coordinator	+ 15 days	
Golf			Student Assistance Counselor	+ 15 days	
Head High School	2,214-4,822		Dean of Students	4,748	+ 5 days
Tennis			FFA Director	4,847	
Head High School	2,214-4,822		DVT Director	7,094	+ 20 days
Assistant High School	1,877-3,804		Middle School		
Cross Country			<i>Athletics - Boys</i>		
Head High School	2,214-4,822		Football Head Coach	2,432-5,307	
Assistant High School	2,214-4,822		Football Assistant Coach	2,214-4,822	
Soccer			Basketball Head Coach	2,432-5,307	
Head High School	2,214-4,822		Basketball Assistant Coach	2,214-4,822	
Assistant Soccer	1,770-3,641		Wrestling Head Coach	2,068-4,181	
Trainer			Wrestling Assistant Coach	1,877-3,804	
Head Athletic Trainer	4,611-9215		Track Head Coach	2,214-4,822	

Assistant Athletic Trainer	2,150-4,611
Weight Training	
Head High School	2,214-4,822
Assistant High School	2,214-4,822
Intramurals	
Boys – High School	1,877-3,804
Girls – High School	1,877-3,804
<i>Girls Athletics</i>	
Basketball	
Head High School	6,873-14,191
Assistant High School	3,612-7,243
Head Freshman	3,250-6,677
Assistant Freshman	2,214-4,822
Volleyball	
Head High School	3,612-7,243
Assistant High School	2,214-4,822
Head Freshman	2,214-4,822
Assistant Freshman	1,877-3,804
Track	
Head High School	3,612-7,243
Assistant High School	2,214-4,822
Swimming	
Head High School	3,612-7,243
Assistant High School	2,214-4,822
Tennis	
Head High School	2,214-4,822
Assistant High School	1,877-3,804
Cross Country	
Head High School	2,214-4,822
Assistant High School	2,214-4,822
Softball	
Head High School	3,612-7,243
Assistant High School	2,214-4,822
Soccer	
Head High School	2,214-4,822
Assistant High School	1,770-3,641
LaCrosse	
Head High School	2,214-4,822
Assistant High School	1,770-3,641
Golf	

Track Assistant Coach	1,877-3,804	
Cross Country Coach	1,398-2,965	
<i>Athletics - Girls</i>		
Basketball Head Coach		
Basketball Assistant Coach	2,214-4,822	
Volleyball Head Coach	2,432-5,359	
Volleyball Assistant Coach	1,877-3,804	
Track Head Coach	2,214-4,822	
Track Assistant	1,877-3,804	
Cross Country Coach	1,398-2,965	
<i>Other Extracurricular & Co-Curricular</i>		
Intramurals	1,841-3,725	
Activities Manager	2,657-5,762	+ 1 release period
Cheer Coach – 8 th Grade	752-1,398	
Cheer Coach – 7 th Grade	752-1,398	
Cheer Coach – 8 th Grade	752-1,398	
Cheer Coach – 7 th Grade	752-1,398	
Cheer Coach – 8 th Grade	752-1,398	
Cheer Coach – 7 th Grade	752-1,398	
Newspaper Sponsor	1,026-2,214	
Yearbook Sponsor	1,026-2,214	
School Guidance Counselor		+10 days
Media Specialist		+ 6 days
Exceptional Education Coordinator	1,978	
Band Director	428	
Orchestra Director	428	
Choir Director	428	
Piano Director	428	
Basketball (6 th), boys	752-1,398	
Basketball (6 th), girls	752-1,398	
Elementary School		
Basketball	752-1,398	
Intramurals	536	
Academic Competition		
<i>High School</i>		
Coordinator / Quiz Master	4,219	
Spell Bowl	1,253	
Quiz Bowl – Head Coach	1,685	
Quiz Bowl – Assistant Coach	983	
Math Competitions	910	

Head High School	2,214-4,822		Future Problem Solvers	1,752
			Academic Super Bowl – Social Studies	1,346
<i>Other Extracurricular & Co-Curricular</i>			Academic Super Bowl – Math	1,346
High School			Academic Super Bowl – English	1,346
Activity Manager	3,617-7,354	+ 1 release period	Academic Super Bowl – Science	1,346
Band Director	3,617-7,354	+ 5 days	Academic Super Bowl – Fine Arts	1,346
Assistant Band Director		+ 5 days	FIRST Robotics Competition Coach	3,617-7,354
Choral Director	3,617-7,354		FIRST Robotics Competition Asst. Coach	1,877-3,804
Assistant Choral Director			FIRST Tech Competition Coach	1,877-3,804
Orchestra Director	3,617-7,354		FIRST Tech Competition Asst. Coach	1,341-2,859
Assistant Orchestra Director	1,877-3,804		Thespian Troupe Director	1,685
Pep Band Director	1,341-2,859		Middle School	
Academy Leader	1,341-2,859	+ 10 days, + DL periods	Coordinator	3,568
Content Specialist	3,071-4,611		Spell Bowl	643
Speech Language Pathologist	1,339		Math Counts	911
Instructional Leader – 9 th grade		+10 days	Academic Super Bowl – Social Studies	643
Instructional Leader -	482		Academic Super Bowl –English	643
Freshman Mentor Sponsor	1,339		Academic Super Bowl – Science	643
Other			Academic Super Bowl – Math	643
Coordinator School-wide Enrichment	6,085	+10 days	MathCon	428
Instructional Facilitator		+ 20 days	Robotics Coordinator	911
Ticket Manager	2,876-5,933		Elementary	
Theatre Director	2,214-4,822		Coordinator	857
Assistant Theatre Director	1,399-2,974		Building Designee	1,608 per eligible building per school year
Theatrical Production Assistant	704-2,108		Spell Bowl Grade Level Coach	276
Theatrical Production Assistant – Choreographer	1,341-2,859		Circle the State	428

Head Debate	2,876-5,933
Head Forensic	2,876-5,933
Assistant Debate	1,399-2,974
Assistant Forensics	1,399-2,974
Cheerleader Sponsor – Football	920-2,306
Assistant Cheerleader – Football	920-2,306
Cheerleader Sponsor – Basketball	920-2,306
Assistant Cheerleader Sponsor – Basketball	920-2,306
Cheerleader Sponsor – 9 th grade	920-2,306

District Lead Speech Language Pathologist	3,500	+ 10 days
Extra Duty/ECA/Co-curricular Supervision	Under 3 hr - \$40; 3+ to 5 - \$60; 5+ - \$80	
Other Clubs	\$20 hr/\$600 yr 10+ students	
Non-teaching pre-approved special assignments in	\$30.00 an hour unless	
Saturday School / High School	\$20 per hour	

Non-certified Employee Classifications
and Range of Pay Rates 2021-2022

Classifications	Range of Pay Rates
I. Instructional and Supplementary Pupil Services	
A. Library Aides	\$16.85 - \$18.85 hour
B. Kindergarten Aides	\$15.15 - \$15.55 hour
C. Special Education Aides	\$15.85 - \$18.85 hour
D. Prime Time Aides	
E. Pre-kindergarten/Head Start Aides	\$15.85 - \$18.85 hour
F. Educational Enterprises	\$15.85 - \$18.85 hour
G. Other	\$15.85 - \$18.85 hour
II. Cafeteria and Food Services	
A. Managers/Head Cooks	\$14.65 - \$23.85 hour
B. School Food Service Director	\$130,000 year
C. All Other Food Service Employees	\$13.00 - \$18.00 hour
III. Health Services	
A. Nurses	Contracted
B. Other	
IV. Office/Clerical/Secretarial	\$14.35 - \$24.15 hour
V. Executive/Administrative/Accounting	
A. Business Manager	\$134,982 year
B. Buildings and Grounds Director	\$115,963 year
C. Community Relations/Publicity Director	\$100,030 year
D. Other	\$52,758 - \$100,617 year
VI. Maintenance/Custodial/Warehouse/Security/Transportation	
A. Building Custodians	\$19.75 - \$23.86 hour
B. Bus Drivers	\$23.75 hour
C. Other	\$13.00 - \$21.26 hour
VII. Computer Services	\$16.35 - \$37.87 hour
VIII. Other	\$13.00 - \$35.87 hour

Total Number of non-certified part-time employees 502

Total Number of non-certified full-time employees 265

Certified Administrative Staff
in effect June 30, 2022

	Lowest Salary	Highest Salary	Average Salary	Number of Personnel
Administrative Staff	80,000	205,344	98,920	39

Student Enrollment
October 1, 2021

Grade Level	Enrollment
Pre-School Ages 0 -2 (PW)	0
Pre-Kindergarten Ages 3 - 5 (PK)	87
Kindergarten	748
Grade 1	808
Grade 2	807
Grade 3	844
Grade 4	869
Grade 5	861
Grade 6	762
Grade 7	860
Grade 8	855
Grade 9	855
Grade 10	834
Grade 11	836
Grade 12	743
Grade 12+/Adult (13)	186
TOTAL	10,955

Assessed Valuation and Tax Rates
Calendar Years 2021 and 2022

	2021	2022
Assessed Valuation	3,063,808,580	3,248,761,719
Tax Rate - Education Fund	N/A*	N/A*
Tax Rate - Debt Service Fund	0.3792	0.4066
Tax Rate - Operations Fund	0.5410	0.5321
Total Tax Rate	0.9202	0.9387

Payments in Excess of \$2,500 Made to Vendors
Calendar Year 2021

Vendor Name	Education Fund Amount	Operations Fund Amount	Total Amount
IN St Teachers Ret Fund	2,637,849.55	37,393.98	2,675,243.53
Public Employees Retirement	1,175,387.76	1,148,218.18	2,323,605.94
Indiana Michigan Power Company		2,045,988.32	2,045,988.32
Smith System Mfg.Co,Inc.		1,197,899.56	1,197,899.56
Sodexo Operations LLC	0.00	981,043.87	981,043.87
St. Joseph Regional Medical	701,543.19	0.00	701,543.19
Ceres Solutions		611,221.88	611,221.88
Gibson Insurance Agency, Inc.		607,561.86	607,561.86
Kerlin Bus Sales & Leasing,		561,248.09	561,248.09
AIG Retirement (Valic)	464,445.45	46,392.84	510,838.29
Elkhart Community School	476,197.69	0.00	476,197.69
Sodexo, Inc.	1,507.26	439,170.22	440,677.48
TBV Enterprises Inc	1,049.97	375,537.71	376,587.68
Indiana HRA Plan	371,316.08	0.00	371,316.08
Symmetry Energy Solutions, LLC		354,776.75	354,776.75
Mishawaka Utilities		298,676.37	298,676.37
Sun Life Financial	180,641.78	33,121.01	213,762.79
Dynamic Mechanical Services		190,738.64	190,738.64
L.L.Low Associates, Inc.		189,493.88	189,493.88
Staples Contract & Commercial	165,651.07	15,799.64	181,450.71
Michiana Lawn Pros, Inc.		177,499.98	177,499.98
HN1 Holdings, INC		177,110.94	177,110.94
Cumberland Therapy Services	150,605.30	0.00	150,605.30
VS America Inc		146,995.00	146,995.00
Lee Equipment Company	7,652.79	134,922.49	142,575.28
Memorial Children's Therapy	136,581.50	0.00	136,581.50
W.W. Grainger, Inc.	774.55	131,261.17	132,035.72
Northern Indiana Public		130,429.34	130,429.34
Northern Indiana Historical		125,647.72	125,647.72
South Bend Reg. Museum of Art		125,647.72	125,647.72
Waste Management		123,753.25	123,753.25
Griffen P & H, Inc		118,488.00	118,488.00
May-Oberfell-Lorber		105,087.50	105,087.50
Marshall Best Security Corp.		102,471.67	102,471.67
Astbury Water Technology, Inc.		95,374.09	95,374.09
Honeywell International, Inc.		92,865.27	92,865.27
Country Auto Center		86,860.64	86,860.64
Selge Construction Co, Inc.		83,305.00	83,305.00
Ricoh USA, Inc	80,314.29	108.55	80,422.84
Quality Applied Systems, Inc.		77,948.34	77,948.34
FWSBF, LLC		76,391.43	76,391.43
Acme Communications, Inc	6,000.00	67,163.97	73,163.97

Trane Company		72,214.31	72,214.31
National Construction Enterpr.		62,841.15	62,841.15
Performance Services, Inc.		61,928.50	61,928.50
ChoiceLight, Inc	61,181.35	0.00	61,181.35
Teachers Credit Union	16,813.46	43,157.10	59,970.56
Zolman's Tire Inc		59,257.28	59,257.28
Deere & Company		57,193.66	57,193.66
Automated Data Systems, Inc.	6,585.32	50,522.86	57,108.18
NJN, Inc		56,820.00	56,820.00
Wiers International Trucks		55,275.58	55,275.58
St. Andrews Products	2,684.04	51,606.64	54,290.68
Barnes & Thornburg LLP		54,206.24	54,206.24
Skyward, Inc	52,996.00	945.00	53,941.00
College Board	47,266.00	0.00	47,266.00
Precision Control Systems, Inc		46,985.59	46,985.59
Quinlan and Fabish Music Co.	46,721.89	0.00	46,721.89
St. Joseph County		46,250.70	46,250.70
MCE, Inc.	37,278.19	7,739.97	45,018.16
Metlife	22,189.73	21,976.23	44,165.96
Luma Audio & Video, LLC	22,128.00	21,610.98	43,738.98
Unity School Bus Parts		42,557.62	42,557.62
Amplify Education, Inc	39,950.35	0.00	39,950.35
Frontline Technologies Group		39,719.43	39,719.43
Ciber Global LLC	1,480.00	38,051.00	39,531.00
TherapyTravelers LLC	38,850.00	0.00	38,850.00
Kendall Electric, Inc.		38,719.38	38,719.38
St Jos Cnty Water & Sewer Dist		38,642.04	38,642.04
Project Lead The Way, Inc.	38,209.80	0.00	38,209.80
RevTrak, Inc		36,984.44	36,984.44
Quadient Leasing USA		35,378.60	35,378.60
Cycle Dispatch & Delivery		35,350.54	35,350.54
Bye-Mo'r, Inc.	34,634.75	0.00	34,634.75
Pulver Cove Associates, Inc		34,148.50	34,148.50
Tennant Sales & Service Co.		34,136.17	34,136.17
Peerless-Midwest, Inc.		32,975.00	32,975.00
Ivy Tech Community College	32,460.19	0.00	32,460.19
Johnson Controls Fire		32,138.73	32,138.73
Lippert Components Inc		31,650.80	31,650.80
Zinkan Enterprises, Inc.		31,069.53	31,069.53
Selking International &		30,786.49	30,786.49
PBS Truck Parts, Inc.		30,411.44	30,411.44
Synovia Solutions, LLC		30,328.90	30,328.90
Ziolkowski Const., Inc.		29,878.00	29,878.00
Safe Hiring Solutions LLC		29,769.10	29,769.10
Central Michigan Paper Co	29,497.71	0.00	29,497.71
Riggs Mowers & More, Inc.		28,942.92	28,942.92
United Canvas & Sling, Inc		28,782.00	28,782.00
Superspyched LLC	28,499.80	0.00	28,499.80
Enyart Electric Motor Repair		28,241.04	28,241.04

ODP Business Solutions, LLC	26,980.64	1,230.01	28,210.65
Vogue Beauty College	28,087.50	0.00	28,087.50
Jostens, Inc.	27,907.45	0.00	27,907.45
C.M. Buck & Associates, Inc.		27,476.00	27,476.00
Sharp School Services	268.00	26,199.80	26,467.80
Consolidated Electrical Dist.		25,924.39	25,924.39
Dale Dorsey		25,742.00	25,742.00
Corbet Threat Assessment		25,000.00	25,000.00
Beacon Occupational Health,LLC	100.00	24,683.00	24,783.00
Forecast 5 Analytics, Inc.		24,291.64	24,291.64
WORKS International, Inc.		23,920.00	23,920.00
School Outfitters LLC	23,778.50	0.00	23,778.50
Church Church Hittle + Antrim		23,268.20	23,268.20
Crisis Prevention Institute	22,890.00	0.00	22,890.00
Blick Art Materials LLC	22,661.83	0.00	22,661.83
Barnes & Noble Booksellers	22,163.72	0.00	22,163.72
CDW LLC	16,751.30	5,255.82	22,007.12
TransPar Group, Inc.		21,681.00	21,681.00
Terminix Processing Center		21,129.00	21,129.00
Everlast Climbing Industries		21,000.00	21,000.00
CDMA, Inc.		20,918.96	20,918.96
Herrman & Goetz, Inc.		20,892.00	20,892.00
Indiana School Boards Assn.	1,875.00	18,515.00	20,390.00
IN Dept Workforce Dev.		20,130.14	20,130.14
Education Advanced, Inc	19,870.00	0.00	19,870.00
Co-Alliance LLP		19,747.47	19,747.47
Paulson Oil Acquisition, LLC		19,289.12	19,289.12
Cellco Partnership	240.14	18,840.17	19,080.31
SJRMG Graduate Medical Educ.	19,000.00	0.00	19,000.00
Scholastic, Inc.	18,944.15	0.00	18,944.15
Midwest Tile & Interiors, Inc.		18,934.59	18,934.59
Lowe's Home Centers, Inc.	5,985.48	12,780.33	18,765.81
Hirons & Company Communication		18,000.00	18,000.00
Amazon Capital Services, Inc	3,399.21	14,516.76	17,915.97
Intrado Interactive Services	17,579.20	0.00	17,579.20
Follett School Solutions, Inc	17,450.58	0.00	17,450.58
Schindler Elevator Corporation		17,369.04	17,369.04
Ridge Company, the		16,719.72	16,719.72
TPC Technologies, Inc.	265.00	15,043.09	15,308.09
ADTEC Administrative and		15,250.00	15,250.00
Buddenbaum & Moore LLC		14,810.11	14,810.11
Cummins Inc		14,471.75	14,471.75
Facilities Management eXpress,		14,000.00	14,000.00
Ferguson US Holdings, INC		13,982.22	13,982.22
Flinn Scientific, Inc.	13,915.15	0.00	13,915.15
Comcast Cable Communications	13,848.80	0.00	13,848.80
Kingman Mobile Storage		13,625.00	13,625.00
Asset Control Solutions Inc		13,500.00	13,500.00
Events by ProShow, Proshow,AVI	13,495.00	0.00	13,495.00

AM Fidelity Assurance Co	7,389.01	6,006.13	13,395.14
Duley Press, Inc.	8,923.00	4,170.00	13,093.00
Mishawaka, LLC		12,246.79	12,246.79
IXL Learning, Inc.	12,223.00	0.00	12,223.00
Prophet Corp, The	11,810.10	0.00	11,810.10
Menard, Inc.	254.73	11,526.22	11,780.95
Macallister Machinery Company		11,559.75	11,559.75
Riverside Assessments, LLC	11,218.86	0.00	11,218.86
Duncan Supply Company, Inc.		10,970.22	10,970.22
Spear Corporation		10,823.07	10,823.07
LogMeIn USA, Inc		10,804.80	10,804.80
Feitz, Daniel S.		10,730.00	10,730.00
IT Outlet Inc		10,716.00	10,716.00
Piano Market Plus, Inc	10,715.00	0.00	10,715.00
School Specialty, LLC	10,173.86	0.00	10,173.86
DiversaTek Security Solutions		9,855.12	9,855.12
Service Printers		9,745.73	9,745.73
J & K Service, Inc.		9,612.00	9,612.00
Riverside Vans, Inc		9,481.24	9,481.24
J.W. Pepper & Son, Inc.	9,348.02	0.00	9,348.02
Mackin Book Company	9,117.76	0.00	9,117.76
BobFrame Plumbing Services,Inc		9,099.43	9,099.43
LAZEL, Inc.	9,035.78	0.00	9,035.78
Synovus Bank	485.00	8,532.55	9,017.55
Mid-City Supply Company, Inc.		8,851.64	8,851.64
AssetWorks Risk Management,Inc		8,766.80	8,766.80
Vertiv Corporation		8,651.50	8,651.50
Milestone Fence LLC		8,575.00	8,575.00
Ron Martin Seed & Supply LLC		8,379.00	8,379.00
SV Acquisitions, Inc	8,307.00	0.00	8,307.00
Mark Baber		8,300.00	8,300.00
Midwest Motor Supply Co, Inc		8,143.89	8,143.89
Indiana Association of School		8,060.22	8,060.22
Indiana Association of School	1,275.00	6,627.45	7,902.45
Finance System, Inc		7,896.00	7,896.00
Northern IN Interim Healthcare	7,874.25	0.00	7,874.25
OJS Building Services, INC		7,849.13	7,849.13
Power Systems, Inc	7,711.40	0.00	7,711.40
Laura Ann Close	7,580.00	0.00	7,580.00
Decker Equipment	1,218.73	6,300.14	7,518.87
Drike, Inc	7,506.70	0.00	7,506.70
Burnette, Kathy M	7,419.73	0.00	7,419.73
Interactive PE. LLC	7,380.00	0.00	7,380.00
Paige's Custom Lettering	6,136.25	1,072.00	7,208.25
Autozone Stores LLC		7,153.15	7,153.15
Wilson Language Training Corp.	7,132.53	0.00	7,132.53
Demco, Inc.	7,050.85	0.00	7,050.85
Coalition for Indiana Growing		7,000.00	7,000.00
Pearson Education Inc	6,733.78	0.00	6,733.78

Outdoor Home Serv. Holdings		6,554.24	6,554.24
Cengage Learning, Inc	6,500.80	0.00	6,500.80
Five Star Life, Inc.	6,500.00	0.00	6,500.00
Arnt Asphalt Sealing, Inc.		6,375.00	6,375.00
Quill Corporation	6,228.78	0.00	6,228.78
Lechlitner Door Sales		6,107.02	6,107.02
Literacy Resources, LLC	6,090.13	0.00	6,090.13
3P Learning, Inc	6,034.00	0.00	6,034.00
Midwest Security Products, Inc		5,984.89	5,984.89
Unilink Inc		5,941.11	5,941.11
Martin's Super Markets, Inc.	4,894.08	997.88	5,891.96
n2y	5,866.89	0.00	5,866.89
4T Door Systems, Inc		5,826.50	5,826.50
Shug & Sons LLC		5,611.77	5,611.77
Sweetwater Sound, Inc.	5,521.55	0.00	5,521.55
Educational Testing Service		5,500.00	5,500.00
Hydronic & Steam Equipment Co.		5,482.18	5,482.18
Collision Repair Systems, Inc		5,426.75	5,426.75
Burns Rent-All, Inc	5,380.15	0.00	5,380.15
Sargent Distribution, LLC		5,346.22	5,346.22
National School Boards Assn.		5,335.00	5,335.00
Indiana University	5,251.64	0.00	5,251.64
Information and Records	3,144.20	1,967.00	5,111.20
Kinum, Inc		5,082.00	5,082.00
Applied EQ Group, P.L.L.C, The	5,000.00	0.00	5,000.00
C.L.A.S.S. Education, Inc.	4,999.00	0.00	4,999.00
Nelson Fuel, Inc.		4,985.91	4,985.91
W.W. Grainger, Inc.	35.75	4,884.98	4,920.73
Rochester 100, Inc.	4,905.20	0.00	4,905.20
Environmental Quality		4,775.00	4,775.00
B & H Foto & Electronics Corp.	693.62	4,040.21	4,733.83
Nearpod	4,680.00	0.00	4,680.00
Toledo P.E. Supply Co.	4,649.18	0.00	4,649.18
Creative financial Staffing,		4,579.46	4,579.46
Nasco Education LLC	4,577.29	0.00	4,577.29
Recreonics, Inc		4,575.33	4,575.33
Hull Lift Truck, Inc.		4,527.74	4,527.74
Advanced Toolware, LLC		4,500.00	4,500.00
Audio Visual Imagineering, Inc	4,500.00	0.00	4,500.00
Gates Chevy World, Inc.		4,348.18	4,348.18
Weas Engineering, Inc.		4,200.00	4,200.00
MT Library Services	4,147.10	0.00	4,147.10
Old Fort Supply, Inc.		4,137.98	4,137.98
Aay's Rent All Company	4,098.75	0.00	4,098.75
Traffic Control Corp.		4,073.00	4,073.00
West Music Company, Inc.	4,067.73	0.00	4,067.73
Family Broadcasting Corp.	4,000.00	0.00	4,000.00
Regional Innovation &	4,000.00	0.00	4,000.00
Youth Service Bureau of	4,000.00	0.00	4,000.00

School Nurse Supply, Inc	3,942.48	0.00	3,942.48
Chaffee, Brenda	71.68	3,853.20	3,924.88
UniFirst Corporation		3,901.72	3,901.72
Online Statements, LLC	3,888.70	0.00	3,888.70
Indiana Department Of		3,780.00	3,780.00
Public Consulting Group, Inc	3,713.15	0.00	3,713.15
Zeiler Electric Supply, inc.		3,687.50	3,687.50
Scholastic Inc	3,679.07	0.00	3,679.07
Pyramid Equipment, Inc		3,600.00	3,600.00
Hale, Dr. Carl S.	3,500.00	0.00	3,500.00
Brown Distributing Co., Inc.		3,457.47	3,457.47
School Health Corporation	3,372.42	0.00	3,372.42
NEOLA, Inc.		3,340.00	3,340.00
Berkheimer, G.W. Co., Inc.		3,318.80	3,318.80
Validated Custom Solutions LLC		3,238.00	3,238.00
Varitronics, LLC	3,231.32	0.00	3,231.32
Craft Laboratories, Inc.		3,217.50	3,217.50
School Specialty, LLC	3,102.69	0.00	3,102.69
Gecko Microsolutions, Inc.		2,995.00	2,995.00
First Choice Awards, Inc.	2,877.31	105.00	2,982.31
Lower Great Lakes Kenworth, Inc		2,978.56	2,978.56
CTBook Holdings, LLC	2,969.54	0.00	2,969.54
Danamike General Builders, Inc		2,945.67	2,945.67
Fun Express LLC	2,929.57	0.00	2,929.57
Adams Remco Inc	2,895.23	0.00	2,895.23
Really Good Stuff, Inc.	2,881.86	0.00	2,881.86
Reed, Gerald A.		2,867.00	2,867.00
Stran & Company, Inc.		2,857.50	2,857.50
Smekens Education Solutions	2,775.00	0.00	2,775.00
Manis, Mike	2,770.58	0.00	2,770.58
Elkhart Steel Service, Inc	2,375.60	347.63	2,723.23
ASCD	2,134.19	583.00	2,717.19
Beaver Research Company		2,680.00	2,680.00
ACE-TEX Enterprises		2,678.14	2,678.14
Full Service Dining, Inc.	2,675.15	0.00	2,675.15
Hewlett-Packard	646.05	2,022.50	2,668.55
Big C Lumber Company, Inc.		2,656.04	2,656.04
AccuWeather, Inc		2,600.00	2,600.00
Curtis & Livers Consulting,	2,600.00	0.00	2,600.00
Nearpod Inc.	2,600.00	0.00	2,600.00
United Rentals		2,587.44	2,587.44

Statement of Indebtedness
Calendar Year 2021

Indebtedness	Principal Outstanding
School Bonds	\$5,640,000.00
Holding Company - Public and Private	\$43,685,000.00
Common School Loans	\$4,684,409.95
TOTAL	\$54,009,409.95
Outstanding Encumbrances - All Funds (Include purchase orders, vendor contracts, letters of commitment, leases)	\$3,010,418.00

Annual Financial Report Certification

I hereby certify that the annual financial report is true and accurate in every respect to the best of my knowledge and belief. I further certify that all contracts, vouchers, and bills for all payments made by the school corporation are in its possession and open to public inspection.

Date_____	Signature_____
	Secretary, Board of School Trustees
	School Corporation Name
	Street Address
	City, State, and Zip Code